| | | | EXTENDED TO AUGUST 17, 2015 | | |
|-------------------------|-----------------------|---|--|-------------------------------|---|
| | 99 | D | Return of Organization Exempt From Inco Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except p | | OMB No. 1545-0047 |
| | | | Do not enter social security numbers on this form as it may be made p | | Open to Public |
| | evenue S | Treasury Service | Information about Form 990 and its instructions is at www.lrs.gov/ | | Inspection |
| For | the 20 | 14 calenc | lar year, or tax year beginning and ending | | |
| Check | k if cable; | C Name o | of organization | Employer identificat | ion number |
| ch | idress ange | ACTI | ION PATHWAYS, INC | | |
| | | the second se | pusiness as | 56-084 | 15795 |
| tre | itial turn | 1 | | Telephone number | |
| lre | nal turn/ rmin- | | BOX 2009 | | 185-6131 |
| a | ed mended | | to initiate er pretineet stand i tereign petite er er | Gross receipts \$ | 16,013,159 |
| re | eturn pplíca- | <u>FAI</u> | | a) Is this a group retu | |
| t | on ending | | and address of principal officer: CYNTHIA WILSON AS C ABOVE | b) Are all subordinates inclu | Yes X No |
| Tex | | | AS C ABOVEInterview \mathbf{X} 501(c)(3)501(c) (\mathbf{A} (insert no.)4947(a)(1) or527 | | it. (see instructions) |
| | | | | c) Group exemption | • |
| | | | | | State of legal domicile: N |
| Par | | Summar | | | |
| | | | ribe the organization's mission or most significant activities: ACTION PATHW | VAYS, INC. | IS A |
| Activities & Governance | P | RIVAT | E, NON-PROFIT HUMAN SERVICES AGENCY OFFERI | ING A COMPR | EHENSIVE |
| | | | box 🕨 🛄 if the organization discontinued its operations or disposed of more that | | |
| 8 | 3 N | lumber of | voting members of the governing body (Part VI, line 1a) | | 3 |
| 5 | 4 N | lumber of i | independent voting members of the governing body (Part VI, line 1b) | | 3 |
| es | 5 T | otal numb | er of individuals employed in calendar year 2014 (Part V, line 2a) | 5 | 36 |
| <u>S</u> | 6 T | otal numb | er of volunteers (estimate if necessary) | | 313 |
| Acti | 7 a T | otal unrela | ated business revenue from Part VIII, column (C), line 12 | (CO2CE, 0.355) | (|
| | bN | Vet unrelat | ed business taxable income from Form 990-T, line 34 | | (|
| | | | | Prior Year | Current Year |
| e | | | | 2,951,951. | 12,893,05 |
| Revenue | | - | | 2,278,135. | 2,486,57 |
| Re | | | t income (Part VIII, column (A), lines 3, 4, and 7d) | 1,035. | 22,94 |
| - 1 | | | enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | <u>34,373.</u> 5,265,494. | <pre><6,33 15,396,24</pre> |
| _ | | | | 902,616. | 651,35 |
| | | | d similar amounts paid (Part IX, column (A), lines 1-3) | 0. | 031,33 |
| (0) | 1 | | other compensation, employee benefits (Part IX, column (A), lines 5-10) | 9,461,362. | 9,607,89 |
| Expenses | | | nal fundraising fees (Part IX, column (A), line 11e) | 28,756. | 43,81 |
| per | | | draising expenses (Part IX, column (D), line 25) | | |
| ŭ | | | benses (Part IX, column (A), lines 11a-11d, 11f-24e) | 5,035,442. | 5,169,54 |
| | 18 | - | | 15,428,176. | |
| | 19 | Revenue | less expenses. Subtract line 18 from line 12 | <162,682. | > <76,36 |
| Net Assets or | | | Beg | inning of Current Year | End of Year |
| Sets | 20 | Total ass | ets (Part X, line 16) | 8,545,041. | the second se |
| it As | 21 | | ilities (Part X, line 26) | 2,308,494. | |
| | | | ts or fund balances. Subtract line 21 from line 20 | 6,236,547. | 6,164,94 |
| | | | ature Block | | 1 |
| | | | riury, I declare that I have examined this return, including accompanying schedules and stateme | | ny knowledge and belief, |
| tru | e, corr | ect, and cor | nplete. Declaration of preparer (other than officer) is based on all information of which preparer | has any knowledge | |
| <u>.</u> | | Sir | The of officer | Date | · · · · · · |
| | gn | | Haigh, Byrd, & Lam | bert, LLP | |
| n (| ere | | pe or print name and title Certified Public Act | countants | |
| | | | | Date Check | PTIN |
| P | aid | | A R STRICKLAND Mu Waland, GA | 7/28 15 H self-emp | loyed P0009578 |
| | reparei | | ame AAIGH, BYRD & LAMBERT, LLP | Firm's EIN | |
| | se Only | | address PO BOX 53349 | | |
| 0.0 | | | FAYETTEVILLE, NC 28305-3349 | Phone no. (| 910)483-143 |
| N | lay the | e IRS disci | | | |
| S | | | LHA For Paperwork Reduction Act Notice, see the separate instructions. | | Form 990 |
| | | | | | |

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SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

| | 00 (2014) ACTION PATHWAYS, INC 56- | -0845795 Page 2 |
|------------|---|--|
| | Check if Schedule O contains a response or note to any line in this Part III | x |
| 1 B | riefly describe the organization's mission: | |
| | T IS THE MISSION OF THE ACTION PATHWAYS, INC. TO DEVELOP A | |
| | POIECE HIDSION OF THE RELION FRINKAIS, INC. TO DEVELOP A | AND OPERATE |
| | ROJECTS THAT PROMOTE THE ECONOMIC AND SOCIAL WELL-BEING OF | |
| 4 | NDIVIDUALS, CHILDREN, FAMILIES, AND COMMUNITIES. | |
| | | |
| 2 D | id the organization undertake any significant program services during the year which were not listed on | |
| ti | ne prior Form 990 or 990-EZ? | Yes X No |
| [1 | "Yes," describe these new services on Schedule O. | |
| | Did the organization cease conducting, or make significant changes in how it conducts, any program services? | Yes X No |
| | "Yes," describe these changes on Schedule O. | |
| | * | |
| | Describe the organization's program service accomplishments for each of its three largest program services, as meas | |
| | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, th | e total expenses, and |
| | evenue, if any, for each program service reported. | |
| 4a (| Code:) (Expenses \$ 9,446,487. including grants of \$) (Revenue \$) | 1,443,217,) |
| | | |
| | SEE SCHEDULE O | |
| - | | |
| - | | |
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| | | |
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| | | |
| | | 10 |
| | | |
| 4b | (Code:) (Expenses \$ 3,238,664 including grants of \$ 68,980 ·) (Revenue \$ | 1,036,899.) |
| | | |
| | SEE SCHEDULE O | |
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| | | |
| | | |
| 4c | (Code:) (Expenses \$ 1,384,591. including grants of \$ 582,371.) (Revenue \$ | 10 005 1 |
| 40 | (Code:) (Expenses \$, 1, 10 %, 1, 17 %, including grants of \$, 202, 371) (Revenue \$ | 12,025.) |
| | | |
| | SEE SCHEDULE O | |
| | | |
| | | 36 M L 201 |
| | | |
| | | |
| | | 104 |
| | | L. M. H. L. M. L |
| | | the state of the s |
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| | | |
| | | |
| | | |
| | | |
| 4d | Other program services (Describe in Schedule O.) | 4 |
| | | ` |
| | (Expenses \$ including grants of \$) (Revenue \$ | |
| 4e | Total program service expenses 14,069,742. | |

| Form | 990 | (2014) |) |
|------|-----|--------|---|
| - | | | |

 Form 990 (2014)
 ACTION PATHWAYS, INC

 Part IV
 Checklist of Required Schedules

| | | | | Yes | No | _ |
|----|-------|---|---------|-----------|----------|----------|
| 1 | ls th | e organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | | |
| | lf "Y | es," complete Schedule A | 1 | X | <u> </u> | |
| 2 | | ne organization required to complete Schedule B, Schedule of Contributors? | 2 | | X | _ |
| 3 | | the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | | |
| | | Nic office? If "Yes," complete Schedule C, Part I | 3 | | X | _ |
| 4 | | ction 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | x | |
| | | ing the tax year? If "Yes," complete Schedule C, Part II | 4 | | | _ |
| 5 | | he organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | 5 | | x | |
| _ | | illar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | | |
| 6 | | I the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | 6 | | x | |
| _ | | by de advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | | | | <u> </u> |
| 7 | | the organization receive or hold a conservation easement, including easements to preserve open space, e environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | | 2 |
| _ | | d the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | | <u> </u> |
| 8 | | | 8 | | 5 | ζ |
| _ | SC | the dule D, Part III | | | Ť | <u>b</u> |
| 9 | | nounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | | |
| | | "Yes, " complete Schedule D, Part IV | 9 | x | | |
| 40 | | d the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent | | | | |
| 10 | | advine organization, directly of through a related organization, note about in composition or organization, permanents of quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | | | X |
| 11 | | the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X | | | | |
| | | s applicable. | 1 | | | |
| | | id the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | | |
| | | art VI | 11a | 1 2 | c | |
| | h D | bid the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | | | | |
| | | ssets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11 | | | Х |
| | | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total | | | | |
| | | issets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11 | | | X |
| | | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in | | | | |
| | | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11 | d | | Х |
| | | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | | e | | Х |
| | | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | | |
| | | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | . 1 | If | X | |
| 1 | | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | | |
| | | Schedule D, Parts XI and XII | 12 | 2a | X | |
| | b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | | |
| | | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 11 | 2b | | <u>X</u> |
| | | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | | 3 | | <u>X</u> |
| | | Did the organization maintain an office, employees, or agents outside of the United States? | 1 | <u>4a</u> | | X |
| | b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | | l |
| | | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | | |
| | | or more? If "Yes," complete Schedule F, Parts I and IV | 1 | 4b | | X |
| | 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | | |
| | | foreign organization? If "Yes," complete Schedule F, Parts II and IV | | 15 | | X |
| | 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | | |
| | | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | - | 16 | | 2 |
| | 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | | |
| | | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | | 17 | X | + |
| | 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | | |
| | | 1c and 8a? If "Yes," complete Schedule G, Part II | - | 18 | X | +- |
| | 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | | |
| | | complete Schedule G, Part III | | 19 | | |
| | | a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | F | 20a | | |
| | _ k | o If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | <u></u> | 20b | 1 | |

Form 990 (2014)

| Form | 990 | (2014) | |
|------|-----|--------|--|
| | | | |

 Form 990 (2014)
 ACTION PATHWAYS, INC

 Part IV
 Checklist of Required Schedules (continued)

| | | | Yes | No |
|-----|--|------------|-------|----------|
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | 103 | 110 |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | X |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | x | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | l |
| | Schedule J | 23 | | x |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25a | 24a | | x |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| d | any tax-exempt bonds? | 24c | | |
| | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 20d | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| Ь | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| u | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | | | |
| 26 | | 25b | | X |
| 20 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or | | | |
| | former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II | | | |
| 27 | complete Schedule L, Part II Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | 26 | | <u> </u> |
| ~ ' | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member | | | |
| | of any of these persons? If "Yes," complete Schedule L, Part III | | | |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | _27 | | <u> </u> |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| a | A current or former efficient director trustee or key employee 0.6 11/1-1 | 000 | | x |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a 28b | | X |
| c | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | 200 | + | |
| | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | x |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | X | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | 20 | | + |
| | contributions? If "Yes," complete Schedule M | 30 | | x |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? | | | |
| | If "Yes," complete Schedule N, Part I | 31 | | x |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| | Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701.2 and 301.7701.3? If "Yes," complete Schedule R, Part I | . 33 | | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | |
| | Part V, line 1 | . 34 | | X |
| 35 | a Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35 | a | X |
| | b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35 | b | |
| 36 | in the second of | | | |
| | If "Yes," complete Schedule R, Part V, line 2 | . 36 | 3 | <u> </u> |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | . 37 | 7 | X |
| 38 | B Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O | | | |
| | more, cui i orri aau liiers are required to complete Schedule () | 20 | o 1 ' | £ 1 |

Form 990 (2014)

| 90 (2014) ACTION PATHWAYS, INC | 56-0845 | 795 | Pa | age 5 |
|--|--|--|--|--|
| V Statements Regarding Other IRS Filings and Tax Compliance | | | | |
| Check if Schedule O contains a response or note to any line in this Part V | | | 1 | |
| | | | Yes | No |
| nter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | 1a 58 | | | |
| | | | | |
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| | | | | |
| | | 6b | | |
| | | | | |
| | ervices provided to the payor | ? <mark>7</mark> a | | <u>2</u> |
| | | 7b | | |
| | • | | | |
| to file Form 8282? | | 7c | | _ 2 |
| If "Yes," indicate the number of Forms 8282 filed during the year | 7d | | | |
| | | | | |
| Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cor | ntract? | . 7f | | _ |
| If the organization received a contribution of qualified intellectual property, did the organization file | Form 8899 as required? | . 7 g | _ | |
| If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization | ization file a Form 1098-C' | ? 7h | | |
| Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintaine | ed by the | | | |
| sponsoring organization have excess business holdings at any time during the year? | | 8 | | |
| Sponsoring organizations maintaining donor advised funds. | | | | |
| B Did the sponsoring organization make any taxable distributions under section 4966? | | 98 | | |
| Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | | 91 | | |
| Section 501(c)(7) organizations. Enter: | | | | |
| Initiation fees and capital contributions included on Part VIII, line 12 | 10a | | | |
| | | | | |
| | | | | |
| | 11a | | | |
| | | | | |
| | 11b | | | |
| | | - 10 | 22 | |
| | | | | -+ |
| | | | | - |
| | | | | -+ |
| | | _1 | sa | |
| Note. See the instructions for additional information the organization must report on Schedule O. | | | | |
| b. Enter the amount of researces the ergenization is required to maintain builts states to state the states. | | | | |
| b Enter the amount of reserves the organization is required to maintain by the states in which the | 401- | 1 | 1 | 1 |
| organization is licensed to issue qualified health plans | | | | |
| | 13c | | 4a | |
| | Check if Schedule O contains a response or note to any line in this Part V Anter the number reported in Box 3 of Form 1096. Enter -0- if not applicable Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with vor within the year covered by this return if a teast one is reported on line 2a, did the organization file all required teeral employment tax retur Note. If the sum of fines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions) Did the organization have unrelated business gross income of \$1,000 or more during the year? If 'Yes,' has it filed a Form 990-T fine year? <i>If 'No</i> ,' to <i>line 3b</i> , provide an <i>explanation in Schedule</i> A tany time during the calendar year, did the organization have an interest in, or a signature or other financial account in a foreign country (such as a bank account, securities account, or other financial <i>I</i> 'Yes,' enter the name of the foreign country: See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial <i>I</i> Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter trans. If 'Yes,' did the organization nuclude with every solicitation an express statement that such contributions that were not tax deductible contributions under section 170(c). Did the organization neclew a ayment in excess of 75 made party as a contributions on a personal benefit cor If 'Yes,' did the organization notify the donor of the value of the goods or services provided? Did the organization neceive a pyremi time, scess of 475 made party as a contribution on a personal benefit If 'Yes,' indicate the number of Forms 8282 filed during the year? Did the organ | Y Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V Enter the number reported in Box 3 of Form 1096. Enter-0- if not applicable Inter the number of Forms W-30 founder in line 1a. Enter-0- if not applicable Ther the number of Forms W-30 founder in line 1a. Enter-0- if not applicable ambling) winnings to prize winner? Image: Compliance Complicance Compliance Compliance C | VI Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule Contains a response or note to any line in this Part V Enter the number reported in Box 3 of Form 1096. Enter -0 if not applicable inter the number of Forms V-26 included in line 1. Enter -0 if not applicable organization comply with backup withholding rules for reportable payments to vendors and reportable gaming gambling) winnings to prize winners? 1e Filer the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, lise for the calendar year ending with or within the year covered by this return 2a 364 The tart bas number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, lise for the calendar year ending with or within the year covered by this return 2a 364 The sum of fines to and 2a is greater than 250, your may be required to <i>e-rile</i> (see instructors). 2b 3a Ote the organization have unrelated business gross income of \$1,000 or more during the year? 3a 3a If Yes, "has it filed a Form 900 To this year? If No." to line 3b, provide an explanation in Schedule 0 3b 3b Eve instructions for filing requirements for FincTCEN Form 114, Report of Foreign Bank and Financial account? 4a If Yes, "has it file a Form 900 To this year? If No." to line 3b, provide an explanation in Fourth file and an explanation in foreign country. 5a Did any tabable party notifly the organization that twas or is a party to a prohibited t | V Statements Regarding Other IRS Fillings and Tax Compliance Check If Schedule O contains a response or note to any line in this Part V Inter the number reported in Box 3 of Form 1096. Enter-0- If not applicable 1a 58 Enter the number of Forms V2S included in line 1a. Enter-0- If not applicable 1a 0 Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming gambling winnings to prize winners? 36.4 There the number of emplyces reported on line 2, did the organization file all required federal employment tax returns? 2a 36.4 The sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a 3a Ot the organization have unrelated busines gross income of \$1,1000 m orne during the year? 3a 3a If "Yes," heat filed a Form 990. Tor this year? 3a 3a 3a If "Yes," enter the name of the foreign country. Fore setting account in a foreign country. Fore setting requirements to fin-GEN Form 114, Report of Foreign Bank and Financial Accounts (FBAP). 5a Us any taxed burg dross acciss that are normally greater than \$100,000, and did the organization solicit are organization file form 82881? 5a Does the organization have unrelaten to the foreign country. Fore 5a If "Yes," enter the |

| Form 990 (| 2014) |
|-------------------|-------|
|-------------------|-------|

| Form 990 (2 | 2014) |
|-------------|-------|
| Part VI | Gov |

ACTION PATHWAYS, INC

| Part VI | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" re- | sponse |
|---------|--|--------|
| | to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. | |

| | Check if Schedule O contains a response or note to any line in this Part VI | | | X |
|-----|--|---|-----|----|
| Sec | tion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1a 3 | 2 | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | 7 | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 3 | 0 | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | |
| | officer, director, trustee, or key employee? | 2 | | x |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | - |
| | of officers, directors, or trustees, or key employees to a management company or other person? | 3 | | x |

| | | <u> </u> | | |
|-----|---|----------|---|---|
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | X |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | X |
| 6 | Did the organization have members or stockholders? | 6 | | Х |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | |
| | more members of the governing body? | 7a | X | |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | |
| | persons other than the governing body? | 7b | X | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| а | The governing body? | 8a | X | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | X | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | 1 | |
| | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | X |
| Sec | ction B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) | | | |

| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | |
|-----|--|----------|------|----|
| | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | X |
| | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | X | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | x | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | X | |
| С | | | | |
| | in Schedule O how this was done | 12c | x | |
| 13 | Did the organization have a written whistleblower policy? | 13 | X | - |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | X | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | X | |
| b | Other officers or key employees of the organization | 15b | | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | |
| | taxable entity during the year? | 16a | 1 | x |
| ł | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | |
| | exempt status with respect to such arrangements? | 16b | | |
| Se | ction C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed $\blacktriangleright \mathrm{NC}$ | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only |) availa | able | |
| | for public inspection. Indicate how you made these available. Check all that apply. X Own website Another's website X Upon request Other (explain in Schedule O) | | | |

| 19 | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial |
|----|---|
| | statements available to the public during the tax year. |

| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records: |
|----|---|
| | KIMBERLY C_STAFFORD - (910)485-6131 |
| | |

| 316 | GREEN | STREET, | FAYETTE | VILLE, | NC | 28301 | |
|-----|-------|---------|---------|--------|----|-------|--|
| | | | | | | | |

| Form 990 (2 | 2014) ACTION PATHWAYS, INC | 56-0845795 | Page 7 |
|-------------|---|----------------------------|--------------|
| Part VII | Compensation of Officers, Directors, Trustees, Key Employees, Highest Com | pensated | |
| | Employees, and Independent Contractors | | |
| | Check if Schedule O contains a response or note to any line in this Part VII | ····· | |
| Section A. | Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees | | |
| 1a Comple | ete this table for all persons required to be listed. Report compensation for the calendar year ending with | or within the organization | 's tax year. |

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) Name and Title | (B) Average hours per week | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | (D) Reportable compensation from | (E) Reportable compensation from related | (F) Estimated amount of other | | | | |
|---------------------------|--|--|-----------------------|---|---|--|--------|--|----------------------------------|--|
| | (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | compensation from the organization and related organizations |
| (1) EDWIN DEAVER | 2.00 | | | | | | | | | |
| BOARD CHAIRMAN | | X | | X | ĺ | | | 0. | 0. | 0. |
| (2) LISA CHANCE | 2.00 | | | | | | | | | |
| TREASURER | | X | | X | | | | 0. | 0. | 0. |
| (3) GEORGE JAMISON | 1.00 | | | | | | | | | |
| VICE CHAIRMAN | | X | | X | | | | 0. | . 0. | 0. |
| (4) LETHIA LEE | 1.00 | | 1 | | | | | | | |
| SECRETARY | | X | | X | | | | 0. | 0. | 0. |
| (5) EDDIE BRAY | 1.00 | | 1 | | | | | | | |
| PARLIAMENTARIAN | | X | | | | | | 0 | . 0 | . 0. |
| (6) DR. JAMES MCLAUCHLIN | 1.00 | | | | | | | | | |
| CHAPLAIN | | X | | | | | | 0 | . 0 | . 0. |
| (7) JOHNNY WILSON | 1.00 | | | | 1 | | | | | |
| BOARD MEMBER | | X | | | | | | 0 | . 0 | . 0. |
| (8) BRIAN MANNING | 1.00 | | | | | | | | | |
| BOARD MEMBER | | X | <u> </u> | | | | | 0 | . 0 | . 0. |
| (9) WINIFRED MURPHY | 1.00 | | | | | | | | | |
| BOARD MEMBER | | Z | <u> </u> | | | | | 0 | . 0 | . 0. |
| (10) DR. ENRIQUE COELLO | 1.00 | | | | | | | | | |
| BOARD MEMBER | | Σ | ζ | | | | | 0 | . 0 | . 0. |
| (11) ROCHELLE SMALL-TONEY | 1.00 | | | | | | | | | |
| BOARD MEMBER | | | <u>x</u> | | | | | 0 | . 0 | . 0. |
| (12) MARY JOHN WILLIAMS | 1.00 | _ | | | | | | | | |
| BOARD MEMBER | | _ | <u>x </u> | | | | | C |). <u> </u> | 0. |
| (13) JAMES O'GARRA | 1.0 | _ | | | | | | | | |
| BOARD MEMBER | | | x | | \downarrow | | | (|). (| 0. |
| (14) THIMI KOLLER | 1.0 | | | | | | į | | | |
| BOARD MEMBER | | | X | | + | | - | (|). (|). 0. |
| (15) GLENN ADAMS | 1.0 | | | İ | | | | | | |
| BOARD MEMBER | | | X | | | | | (|). (| 0. |
| (16) PEGGY AMMONS | 1.0 | | | | | | ļ | | | |
| BOARD MEMBER | | | X | - | | | | | 0. | 0. |
| (17) TERESA MCNEIL | 1.0 | | | | | 1 | | | | |
| BOARD MEMBER | | | X | | | | | | 0. | 0. 0. |

432007 11-07-14

Form **990** (2014)

ACTION PATHWAYS, INC

56-0845795 Page 8

| Part VII Section A. Officers, Directors, Trus | tees, Key Emp | loye | ees, | and | Hig | hes | st Co | ompensated Employee | es (continued) | ne ne netro e pri |
|---|--------------------------|-----------------------|-----------------------|---------|--------------|---------------------------------|--------------|-------------------------|----------------------|-------------------|
| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (A) (B) (C) (D) (E) | | | | | | | | | (E) | (F) |
| Name and title | Average Position | | | | | 0 | | Reportable | Reportable | Estimated |
| (do not check more than one) | | | | | | compensation | compensation | amount of | | |
| | week | | er an | dadi | rector | r/trus | tee) | from | from related | other |
| (list any 흥 hours for 응 이 공 organization (W-2/1099-MISC) | | | | | | | | u u | compensation | |
| | hours for | ar dir | | | | ated | | organization | (W-2/1099-MISC) | from the |
| | related organizations | ustee | truste | | 43 | pens | | (W-2/1099-MISC) | | organization |
| | below | ual tri | ional | | ploye | tcom | | | | and related |
| | line) | Individual trustee or | Institutional trustee | Officer | Key employee | Highest compensated employee | ormer | | | organizations |
| (18) BERTHA ELLIOTT | 1.00 | - | - | | × | | | | | |
| BOARD MEMBER | | x | | | 1 | | | 0. | 0. | 0. |
| (19) JASMINE COLEMAN | 1.00 | | 1 | | | | 1 | | | |
| BOARD MEMBER | | x | | | | | | 0. | 0. | 0. |
| (20) MARJI BROWN | 1.00 | | | | | | | | | 0.0 |
| BOARD MEMBER | | x | | | | | | 0. | 0. | 0. |
| (21) SHEREE DAVIS | 1.00 | | 1 | +- | + | | 1 | | | |
| BOARD MEMBER | 2000 | x | | | | | | 0. | 0. | 0. |
| (22) MIKE MILLS | 1.00 | | + | - | + | + | + | 0. | | <u> </u> |
| BOARD MEMBER | 1.00 | x | | | | | | 0. | 0. | 0 |
| (23) LENWOOD EDWARDS | 1.00 | | | + | + | + | + | | 0. | 0. |
| | 1.00 | x | | | | | | 0 | 0. | 0 |
| BOARD MEMBER (24) CYNTHIA WILSON | 40.00 | | · | + | + | + | + | 0 | • | 0. |
| CEO | 40.00 | - | | x | | | | 142,148 | | 7 107 |
| | 40.00 | + | | | | + | | 142,140 | . 0 | 7,107. |
| (25) KIMBERLY STAFFORD | 40.00 | - | | x | | | | 76,783 | . 0 | 2 0 2 0 |
| <u>CFO</u> | | | + | | + | | + | 10,103 | • | 3,830. |
| | | - | | | | | | | | |
| 1b Sub-total | | _1 | | | | | - | 218,931 | • 0 | . 10,937. |
| c Total from continuation sheets to Part | | | | | | | | | tree trees | |
| d Total (add lines 1b and 1c) | | | | | | | | | | |
| 2 Total number of individuals (including bu | | | | | | | | | | • 10,937. |
| compensation from the organization | | | 30 113 | 100 | 200 | 100) | wiild | Teceived more man or | 00,000 of reportable | 1 |
| | | | | | | | | | | Yes No |
| 3 Did the organization list any former offic | er director or | trus | tee | kev | emr | Nove | | r highest compensated | | |
| line 1a? If "Yes," complete Schedule J fo | | | | | | | | | | 3 X |
| 4 For any individual listed on line 1a, is the | | | | | Ieati | ion s | nd | other compensation fro | m the organization | |
| and related organizations greater than \$ | | | | | | | | | | 4 X |
| 5 Did any person listed on line 1a receive | | | | | | | | | | . 4 . |
| rendered to the organization? If "Yes," of | | | | | | | | | | . 5 X |
| Section B. Independent Contractors | | iuno | 0 101 | 300 | n p | 0130 | | | <u></u> | |
| 1 Complete this table for your five highest | t compensated | ind | eper | den | t co | ntra | ctor | s that received more th | an \$100 000 of comp | ensation from |
| the organization. Report compensation | | | | | | | | | | inoadon nom |
| (A) | | | | | <u></u> | | | (B | | (C) |
| Name and busin | ess address | | | | | | | Description | | Compensation |
| SCOTT'S AIR, LLC, 3620 | LEGION | RD |), | SU | IT | Έ | | WEATHERIZA | FION | |
| 204, HOPE MILLS, NC 28: | | | ' | | | _ | | SERVICES | | 105,857. |
| | | | | | | | | | | |
| | | | | | | | | | | |
| 4 | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| 2 Total number of independent contract | | ut n | ot lir | nite | d to | thos | se li: 1 | sted above) who receiv | ed more than | |
| \$100,000 of compensation from the o | iganization 📂 | | | | | | <u> </u> | | | 000 |

| | | (2014) ACTION PATHWAYS, INC | | | 56-0845 | 795 Page 9 |
|---------------------------|--------------------|--|-------------------|---|---|--|
| art | VII | | in Dort VIII | | | |
| | | Check if Schedule O contains a response or note to any line in th Tot | (A) al revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512 - 514 |
| 2 | 1 a | a Federated campaigns 1a | | | | |
| 3 | b | b Membership dues 1b | | | | |
| HA | C | c Fundraising events 1c | | | | |
| | | d Related organizations 1d | | | | |
| E S | | e Government grants (contributions) 1e 12,440,320. | | | | |
| Per l | T | f All other contributions, gifts, grants, and similar amounts not included above 1f 452,735. | | | | |
| and Other Similar Amounts | (| g Noncash contributions included in lines 1a-1f: \$ | | | | |
| and | | | 12,893,055, | | ¥1 | |
| | | Business Code | | | | |
| | 2 | 2 a EARLY CHILDHOOD DEVELOPTMENT 624410 | 1,443,217 | | | |
| e | | b <u>COMMUNITY SERVICES</u> 624200 | 1,036,899 | | | |
| ven | | c LOW INCOME HOUSING 624200 | 6,455 | . 6,455. | | |
| Revenue | | d | | | | |
| | | f All other program service revenue | | | | |
| | | g Total, Add lines 2a-2f | 2,486,571 | | | |
| | 3 | 3 Investment income (including dividends, interest, and | | | 1 | |
| | | other similar amounts) | 9,714 | | | 9,714. |
| | | 4 Income from investment of tax-exempt bond proceeds | | | | |
| | 5 | 5 Royalties (i) Real (ii) Personal | | | | |
| | 6 | 6 a Gross rents | | | | |
| | | b Less: rental expenses 92,121. | | | | |
| | | c Rental income or (loss) | | | | |
| | | d Net rental income or (loss) | <39,78 | <u>5,></u> | | <39,785 |
| | 7 | 7 a Gross amount from sales of (i) Securities (ii) Other | | | | |
| | | assets other than inventory 532, 106. | | | | |
| | | b Less: cost or other basis and sales expenses 518,872. | | | | |
| | | c Gain or (loss) 13,234. | | | | |
| | | d Net gain or (loss) | 13,23 | 34. | | 13,234 |
| Other Revenue | | 8 a Gross income from fundraising events (not including \$ of | | | | |
| Seve | | contributions reported on line 1c). See | | | | |
| erF | | Part IV, line 18a33,807. | | | | |
| 0 EF | | b Less: direct expenses b 5,922, | 07.0 | a.c. | | 27,88 |
| | | c Net income or (loss) from fundraising events > 9 a Gross income from gaming activities. See | 27,8 | 00. | | 27,00 |
| | | Part IV, line 19 a | | | | |
| | | b Less: direct expenses b | | | | |
| | | c Net income or (loss) from gaming activities | | | | |
| | | 10 a Gross sales of inventory, less returns | | | | |
| | | and allowances a | | | | |
| | | b Less: cost of goods sold b | | | | -1 |
| | $\left\{ \right\}$ | c Net income or (loss) from sales of inventory | | | | |
| | ł | Miscellaneous Revenue Business Code 11 a MISCELLANEOUS REVENUE 900099 | 5 | 570. 5,5 | 70. | |
| | | b | | | | |
| | | C | | | | |
| | | d All other revenue | | | | f * n |
| | | e Total. Add lines 11a-11d | | 570. | | |
| | | 12 Total revenue. See instructions. | 15 396 | 244. 2,492 | 141. | 0.) <u>11.0</u> Form 990 (2 |

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Form 990 (2014) ACTION PATHWAYS, Part IX Statement of Functional Expenses INC

| Partix Statement of Functional Expense | ses | | | |
|--|----------------------------|--------------------------|-----------------------|--------------------------|
| Section 501(c)(3) and 501(c)(4) organizations must con | nplete all columns. All ot | her organizations must c | omplete column (A). | |
| Check if Schedule O contains a respo | nse or note to any line in | this Part IX | | |
| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII | (A) Total expenses | (B) Program service | (C) Management and | (D) Fundraisin |

| | include amounts reported on lines 6b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|------------|---|-----------------------|------------------------------------|---|--------------------------------|
| | rants and other assistance to domestic organizations nd domestic governments. See Part IV, line 21 | | | | |
| | Grants and other assistance to domestic | | | | |
| i | ndividuals. See Part IV, line 22 | 651,351. | 651,351. | | |
| , (| Grants and other assistance to foreign | | | | |
| | organizations, foreign governments, and foreign | | | | |
| i | ndividuals. See Part IV, lines 15 and 16 | | | | |
| ţ. | Benefits paid to or for members | | | | |
| õ | Compensation of current officers, directors, | | | | |
| | trustees, and key employees | 229,968. | | 229,968. | |
| 6 | Compensation not included above, to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | 7,028,030. | 6,426,295. | 601,735. | |
| 8 | Pension plan accruals and contributions (include | | | | <u></u> |
| | section 401(k) and 403(b) employer contributions) | 98,444. | 77,551. | | |
| 9 | Other employee benefits | 1,605,844. | 1,488,213. | | |
| 0 | Payroll taxes | 645,612. | 576,764. | | |
| 1 | Fees for services (non-employees): | | | | |
| а | Management | | | | |
| | Legal | 25,024. | 5,944 | . 19,080. | |
| | Accounting | 41,680. | | 41,680. | |
| | Lobbying | | | | |
| | Professional fundraising services. See Part IV, line 17 | 43,819. | | - | 43,819. |
| f | | | | | |
| g | Other. (If line 11g amount exceeds 10% of line 25, | | | | |
| - | column (A) amount, list line 11g expenses on Sch 0.) | 458,659. | 444,761 | . 13,898. | |
| 12 | Advertising and promotion | 88,880. | | | |
| 13 | Office expenses | 679,172. | | | |
| 14 | Information technology | 238,413. | 226,328 | | |
| 15 | Royalties | | | | |
| 16 | Occupancy | 886,220 | 843,598 | . 42,622. | |
| 17 | Travel | 292,397 | | | |
| 18 | Payments of travel or entertainment expenses | | | | |
| | for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | 97,847 | . 79,296 | 18,551. | |
| 20 | Interest | 67,813 | | | |
| 21 | Payments to affiliates | | | | |
| 22 | | 357,012 | . 335,015 | 5. 21,997. | |
| 23 | Insurance | 128,057 | . 112,010 |). 16,047 | |
| 24 | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) | | | | |
| | a FOOD PURCHASES | 1,224,037 | . 1,224,03 | 7. | |
| | b OTHER | 307,633 | | | • |
| | c COMMUNICATIONS | 271,876 | | | |
| | d LOSS ON ABANDONMENT OF | 4,821 | | | |
| | e All other expenses | | | | |
| 2 | | 15,472,609 | . 14,069,74 | 2. 1,359,048 | . 43,819 |
| 2 | 5 Joint costs. Complete this line only if the organization | | | | |
| | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | - | | |

33

34

| | | Check if Schedule O contains a response or note to any line in this Part X | | | |
|-----------------|-------|---|--------------------------|-------|--------------------|
| | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | 1,374,554. | 1 | 233,758. |
| | 2 | Savings and temporary cash investments | 769,190. | 2 | 750,975. |
| | 3 | Pledges and grants receivable, net | 552,684. | 3 | 625,105. |
| | 4 | Accounts receivable, net | 425,871. | 4 | 414,918. |
| | 5 | Loans and other receivables from current and former officers, directors, | | | |
| | | trustees, key employees, and highest compensated employees. Complete | | | |
| | | Part II of Schedule L | | 5 | |
| | 6 | Loans and other receivables from other disqualified persons (as defined under | | | |
| | | section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing | | | |
| | | employers and sponsoring organizations of section 501(c)(9) voluntary | | | |
| ets | | employees' beneficiary organizations (see instr). Complete Part II of Sch L | | 6 | |
| Assets | 7 | Notes and loans receivable, net | | 7 | |
| 9 | 8 | Inventories for sale or use | 105,273. | 8 | 99,500. |
| | 9 | Prepaid expenses and deferred charges | 277,085. | 9 | 345,831. |
| | 10a | Land, buildings, and equipment: cost or other | | | |
| | | basis. Complete Part VI of Schedule D 10a 10,256,195. | | | - 101 - 10 |
| | b | Less: accumulated depreciation | 5,033,517. | 1 1 | 5,104,719. |
| | 11 | Investments - publicly traded securities | | 11 | 671,973. |
| | 12 | Investments - other securities. See Part IV, line 11 | | 12 | |
| | 13 | Investments - program-related. See Part IV, line 11 | | 13 | |
| | 14 | Intangible assets | C 0.07 | 14 | |
| | 15 | Other assets. See Part IV, line 11 | 6,867 | | 6,867. |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 34) | 8,545,041 | 1 1 | 8,253,646. |
| | 17 | Accounts payable and accrued expenses | 741,743 | | 714,687. |
| | 18 | Grants payable | 106,415 | | 106,063. |
| | 19 | Deferred revenue | | | |
| | 20 | Tax-exempt bond liabilities | | 20 | |
| | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | |
| Liabilities | 22 | key employees, highest compensated employees, and disqualified persons. | | | |
| ilidi | | Complete Part II of Schedule L | | 22 | |
| Lia | 23 | | 1 4 6 5 6 6 6 6 | | 1,267,956. |
| | 24 | | | 24 | 1,207,550. |
| | 25 | | | | |
| | | parties, and other liabilities not included on lines 17-24). Complete Part X of | | | |
| | | Schedule D | | 25 | |
| | 2 | | 2,308,494 | | 2,088,706. |
| | | Organizations that follow SFAS 117 (ASC 958), check here 🕨 🚺 and | | | |
| ų | | complete lines 27 through 29, and lines 33 and 34. | | | |
| 200 | 2 | 7 Unrestricted net assets | 6,193,42 | 5. 27 | 6,061,589. |
| 2 | 2 | | | 2. 28 | 103,351. |
| 2 | 2 2 | 9 Permanently restricted net assets | 1 | 29 | |
| | | Organizations that do not follow SFAS 117 (ASC 958), check here 🕨 🗌 | | | |
| 1 | 5 | and complete lines 30 through 34. | | | |
| - | 2 3 | 0 Capital stock or trust principal, or current funds | | 30 |) |
| Senter Balances | SSA S | 1 Paid-in or capital surplus, or land, building, or equipment fund | | 31 | l |
| | | 2 Retained earnings, endowment, accumulated income, or other funds | | 32 | |
| | < , | 2 Total pat assets or fund balances | 6,236,54 | 7 33 | 6,164,940. |

Total net assets or fund balances

Total liabilities and net assets/fund balances

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8,253,646. Form 990 (2014)

6,164,940.

33

34

6,236,547.

8,545,041.

Part X | Balance Sheet

Form 990 (2014)

| | ACTION PATHWAYS, INC | 56- | -0845 | 795 | Page | 12 |
|---------|--|---------|---------|------|------|------------|
| Part | XI Reconciliation of Net Assets | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | <u></u> | <u></u> | | [| |
| | | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 15 | ,396 | ,24 | <u>4</u> . |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 15 | ,472 | ,60 | 9. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | <76 | ,36 | 5.> |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 6 | ,236 | | |
| 5 | Net unrealized gains (losses) on investments | 5 | | | 1,75 | |
| | Donated services and use of facilities | 6 | | | | |
| 7 | Investment expenses | 7 | | | · | |
| 8 | Prior period adjustments | 8 | | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | | | | 0. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, | | | | | |
| | column (B)) | 10 | 6 | ,164 | 1,94 | 10. |
| Par | t XII Financial Statements and Reporting | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | |
| | | | | | | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | _ | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule | e O. | | | 1 | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | | 2a | | Х |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewe | d on a | ι | | | |
| | separate basis, consolidated basis, or both: | | | | ÷ | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | | 2b | X | 1 |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate | te bas | sis, | | | |
| | consolidated basis, or both: | | | | 1 1 | |
| | X Separate basis Consolidated basis Both consolidated and separate basis | | | | l | |
| с | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of t | he au | dit, | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | | 2c | x | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in Sc | hedule | ∋ O. | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the | Single | Audit | | | |
| | Act and OMB Circular A-133? | | | 3a | X | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the rec | uired | audit | | | 1 |
| | or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | | 3b | x | |
| | | | | | | 12014 |

| SCHEDULE A Form 990 or 990-EZ) | | ete if the organizati 4947(a) | Status and ion is a section 501(c)()(1) nonexempt charita | 3) organiz ble trust. | | | OMB No. 1545-0047 |
|---|------------------------------------|----------------------------------|---|--------------------------|---|------------------------|------------------------------|
| epartment of the Treasury ternal Revenue Service | Information at | | ch to Form 990 or Forn n 990 or 990-EZ) and its ir | | is at www.in | s.gov/form990. | Open to Public Inspection |
| lame of the organization | | | | | 10 | Employer | identification number |
| <u> </u> | | PATHWAYS, | | | | | 6-0845795 |
| ,, | | - | rganizations must comp | | | tructions. | |
| he organization is not a pr | | | - | - | | | |
| | | | f churches described in | section 1 | 70(b)(1)(A)(| i). | |
| | | 170(b)(1)(A)(ii). (Atta | | 1700 | (4)(6) (***) | | |
| 4 A medical resea | - | | ation described in sect action with a hospital de | | | 0(b)(1)(A)(iii). Enter | the hospital's name, |
| city, and state: 5 An organization | operated for th | e benefit of a colleg | je or university owned o | r operated | by a govern | nmental unit descri | bed in |
| section 170(b) | - | _ | , | | -,-,-,- | | |
| | | | ntal unit described in se | tion 170(| b)(1)(A)(v). | | |
| - | - | | al part of its support from | n a goveri | nmental unit | or from the genera | al public described in |
| section 170(b) | | | | | | | |
| | | | (A)(vi). (Complete Part II | | | | |
| - | • | | | | | | and gross receipts from |
| | • | - | ess section 511 tax) from | | | | ort from gross investment |
| See section 50 | | | | 1 54611666 | | i by the organizatio | |
| | | | ely to test for public safe | ty. See se | ection 509(a | a)(4). | |
| 11 An organization | n organized and | d operated exclusive | ely for the benefit of, to | perform th | e functions | of, or to carry out t | he purposes of one or |
| more publicly s | supported orga | nizations described | in section 509(a)(1) or | section 50 |)9(a)(2) . See | e section 509(a)(3) | . Check the box in |
| lines 11a throu | igh 11d that de | scribes the type of s | supporting organization | and comp | olete lines 11 | le, 11f, and 11g. | |
| ÷ 1 | | | pervised, or controlled b | | - | | |
| | | | ularly appoint or elect a | majority o | f the directo | rs or trustees of the | e supporting |
| | | mplete Part IV, Sec | | e e contate ta | | | having. |
| | | | or controlled in connecti nization vested in the sa | | | | |
| | - | complete Part IV, S | | me persor | is that cont | tor or manage the s | supported |
| | | | organization operated i | n connect | ion with, and | d functionally integ | rated with. |
| | | | . You must complete P | | | | |
| · · · · · · · · · · · · · · · · · · · | _ | | orting organization opera | | | | anization(s) |
| that is not f | unctionally inte | grated. The organiza | ation generally must sat | isfy a distr | ibution requ | irement and an att | entiveness |
| requiremen | t (see instructio | ons). <mark>You must com</mark> | plete Part IV, Sections | A and D, | and Part V. | | |
| | - | | vritten determination fro | | | туре I, Туре II, Туре | e 111 |
| | | | nally integrated supporti | | | | |
| | | | d experientian(c) | | • | | |
| g Provide the follow (i) Name of supp | | (ii) EIN | (iii) Type of organization | | | (v) Amount of moneta | ary (vi) Amount of |
| organizatio | n l | | (described on lines 1-9 | | in your document? | support (see | other support (see |
| | | | above or IRC section (see instructions)) | Yes | No | Instructions) | Instructions) |
| | | | | 11 | | | |
| | | | | ļ | | | |
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| | | | | | | | |
| | | | | | 11 | | |
| | | | | | | | |
| | | | | | | | |
| Total | | | | | | ļ | |

Schedule A (Form 990 or 990 EZ) 2014 ACTION PATHWAYS, INC

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Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sect | tion A. Public Support | | | | | | |
|-------|--|----------------------|------------------------------|---------------------|----------------------|----------------------|---------------|
| Calen | dar year (or fiscal year beginning in) 🕨 | (a) 2010 | (b) 2011 | (c) 2012 | (d) 2013 | (e) 2014 | (f) Total |
| | Gifts, grants, contributions, and | | | | | | |
| i | membership fees received. (Do not | | | | | | |
| i | nclude any "unusual grants.") | 14,921,244, | 13,304,819, | 13,750,464. | 12,951,951, | 12,926,862, | 67,855,340. |
| | Tax revenues levied for the organ- | | | | | 12, 220, 002, | 01,000,040. |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| | The value of services or facilities | | | · | | | |
| - | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| | Total. Add lines 1 through 3 | 14,921,244. | 13,304,819, | 13,750,464. | 12,951,951, | 12 026 062 | (7.055.240 |
| | The portion of total contributions | 11,741,444. | 15,504,015, | 10,10,404. | 12,951,951, | 12,926,862. | 67,855,340. |
| Ŭ | by each person (other than a | T | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | 1 | | | | | |
| | amount shown on line 11. | | | | | | |
| | a a luman (f) | | | | | | |
| e | ••••••••••••••••••••••••••••••••••••••• | | | | | | |
| | Public support. Subtract line 5 from line 4. | <u> </u> | | | | | 67,855,340. |
| | ndar year (or fiscal year beginning in) | (-) 0010 | (1-) 0011 | () 0010 | ()) ()) ()) | | |
| | Amounts from line 4 | | (b) 2011 | (c) 2012 | (d) 2013 | (e) 2014 | (f) Total |
| 8 | Gross income from interest, | 14,921,244. | 13,304,819. | 13,750,464 | 12,951,951 | 12,926,862, | 67,855,340. |
| 0 | | - | | | | | |
| | dividends, payments received on | 5 | | | | | |
| | securities loans, rents, royalties | 16 200 | 62 270 | 66 207 | | 50 000 | 0.07 0.00 |
| 0 | and income from similar sources | 46,280. | 63,378. | 66,307 | . 59,521. | 52,336. | 287,822. |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | 3 |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | | | 3,363 | . 2,950 | . 5,570 | . 11,883. |
| | Total support. Add lines 7 through 10 | | | | 10 A | | 68,155,045. |
| 12 | | | | | | 12 | |
| 13 | First five years. If the Form 990 is f | | | | | | |
| 5 | organization, check this box and streetion C. Computation of Put | op here | oreentees | | | | |
| | | | | | | | |
| | Public support percentage for 2014 | | | | | | 99.56 % |
| 15 | 11 1 5 | | | | | | 99.55 % |
| 16 | 5a 33 1/3% support test - 2014. If the | a organization did | not check the box | on line 13, and lin | ie 14 is 33 1/3% oi | r more, check this i | box and |
| | stop here. The organization qualifie | s as a publicly sur | pported organizatio | on | | | > X |
| | b 33 1/3% support test - 2013. If the | | | | | | |
| | and stop here. The organization qu | alifies as a publicl | y supported organ | ization | | | |
| 1 | 7a 10% -facts-and-circumstances to | | | | | | |
| | and if the organization meets the "i | iacts-and-circumst | ances" test, check | this box and sto | p here. Explain in I | Part VI how the org | anization |
| | meets the "facts-and-circumstance | | | | | | |
| | b 10% -facts-and-circumstances t | | | | | | |
| | more, and if the organization meets | | | | | | |
| | organization meets the "facts-and- | | | | | | |
| _1 | 8 Private foundation. If the organiza | ation did not check | <u>k a box on line 13, 1</u> | 16a, 16b, 17a, or | 17b, check this bo | x and see instructi | ions 🕨 🜅 |

Schedule A (Form 990 or 990-EZ) 2014

Schedule A (Form 990 or 990-EZ) 2014

.....

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | tion A. Public Support | v, please comple | ito i farenti | | 1 | | |
|-----|--|-------------------|---------------------------|-----------------------|-----------------------|------------------|-----------------------------------|
| | dar year (or fiscal year beginning in) 🕨 | (a) 2010 | (b) 2011 | (c) 2012 | (d) 2013 | (e) 2014 | (f) Total |
| | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| | Gross receipts from admissions, | | | | | | |
| | merchandise sold or services per- | | | | | | |
| | formed, or facilities furnished in | | | | | | |
| | any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | <u> </u> | | | | |
| 3 | Gross receipts from activities that | | | | | | |
| | are not an unrelated trade or bus- | | | | | | |
| | iness under section 513 | | | | | | |
| 4 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | 1 | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | _ | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7 | Amounts included on lines 1, 2, and | | | | | | |
| | 3 received from disqualified persons | | | | | | |
| | Amounts included on lines 2 and 3 received | | | | | | |
| | from other than disqualified persons that | | | | - | | |
| | exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| | c Add lines 7a and 7b | | | | | | |
| | Public support (Subtract line 7c from line 6.) | | | | | | |
| | ection B. Total Support | | | | | | |
| | endar year (or fiscal year beginning in) | (a) 2010 | (b) 2011 | (c) 2012 | (d) 2013 | (e) 2014 | (f) Total |
| | | (a) 2010 | (0) 2011 | (0) 2012 | (u) 2010 | | |
| | Amounts from line 6 | | | | | | |
| I. | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar sources | | | | | | |
| | b Unrelated business taxable income | 1 | | | | | |
| | (less section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | ļ | | | | | |
| | c Add lines 10a and 10b | | | | | | |
| 1 | 1 Net income from unrelated business | | | | | | |
| | activities not included in line 10b, whether or not the business is | | | | | | |
| | regularly carried on | | | | | | |
| 1 | 2 Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital assets (Explain in Part VI.) | | | | | 1 | |
| | 3 Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| | 4 First five years. If the Form 990 is for | | on's first, second | . third. fourth. or f | ifth tax year as a se | ection 501(c)(3) | organization, |
| | check this box and stop here | | | | | | |
| - | Section C. Computation of Pub | | | | | | |
| - | 15 Public support percentage for 2014 | | | 13 column (fi) | | 15 | 9 |
| | 16 Public support percentage from 2014 | | | | | | |
| - | Section D. Computation of Inve | | | | | | , , , , , , , , , , , , , , , , , |
| | | | | | n (fl) | 17 | |
| | 17 Investment income percentage for 2 | | | | | | |
| | 18 Investment income percentage from | | | | | | |
| | 19a 33 1/3% support tests - 2014. If th | | | | | | |
| | more than 33 1/3%, check this box | | | | | | |
| | b 33 1/3% support tests - 2013. If the | | | | | | |
| | line 18 is not more than 33 1/3%, c | | | | | | |
| | 20 Private foundation. If the organiza | tion did not cher | <u>ck a box on line 1</u> | 4, 19a, or 19b, ch | neck this box and s | ee instructions | |

Supporting Organizations (Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? *If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.*
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If* "Yes," *describe in Part VI when and how the organization made the determination.*
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)
 (B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in Part VI.*
- c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer (b) below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No 1 2 <u>3a</u> Зb 3c 4a 4b 4c 5a 5h 5c 6 7 8 <u>9a</u> 9b 9c 10a 10b

| | | | | Yes | No |
|-----|------|---|------------|-----------|-------------|
| 11 | Has | s the organization accepted a gift or contribution from any of the following persons? | | = | |
| а | Ap | erson who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| | | ow, the governing body of a supported organization? | 11a | ļ | |
| b | A fa | amily member of a person described in (a) above? | 11b | | |
| | | 5% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. | 11c | | |
| | _ | n B. Type I Supporting Organizations | | <u> </u> | |
| | | | | Yes | No |
| 1 | Did | I the directors, trustees, or membership of one or more supported organizations have the power to | - | 1.00 | |
| · | | jularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | | |
| | | c year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | | ntrolled the organization's activities. If the organization had more than one supported organization, | | 1 | |
| | | scribe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | | | | | |
| ~ | | ganizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | - | |
| 2 | | d the organization operate for the benefit of any supported organization other than the supported | | | |
| | | ganization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | | art VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | Į – |
| | | pervised, or controlled the supporting organization. | 2 | | |
| Sec | tio | on C. Type II Supporting Organizations | - | 1 | · |
| | | | [| Yes | No |
| 1 | W | ere a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | | r trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | l | | |
| | 0I | r management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | | ne supported organization(s). | 1 | | |
| Sec | ctic | on D. Type III Supporting Organizations | | 2 | |
| | | | | Ye | s No |
| 1 | D | id the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | 0 | rganization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax | | | |
| | У | ear, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the | | | |
| | - | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | | Nere any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| _ | | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | | By reason of the relationship described in (2), did the organization's supported organizations have a | | | |
| 0 | | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | | | | | |
| 6 | | supported organizations played in this regard. ion E. Type III Functionally-Integrated Supporting Organizations | 3 | <u> </u> | |
| | | | | | |
| 1 | | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year(see instruction | ons): | | |
| | а | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| | b | The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i> | | | |
| | С | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see | e instruct | ions). | |
| 2 | 2 | Activities Test. Answer (a) and (b) below. | [| <u> </u> | <u>es N</u> |
| | а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | | that these activities constituted substantially all of its activities. | | 2a | |
| | b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | |
| | | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the | | | |
| | | reasons for the organization's position that its supported organization(s) would have engaged in these | | | |
| | | activities but for the organization's involvement. | | 2b | |
| | 3 | Parent of Supported Organizations. Answer (a) and (b) below. | | | |
| | | | | | |
| | а | | | | |
| | | trustees of each of the supported organizations? Provide details in <i>Part VI</i> . | | <u>3a</u> | |
| | b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | _ | |
| - | | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | | 3b | |

| chedule A (Form 990 or 990 EZ) 2014 ACTION PATHWAYS, INC | | 5 | 6-0845795 Page |
|---|------------|--------------------------|--------------------------------|
| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting | | | |
| 1 Check here if the organization satisfied the Integral Part Test as a qualifying | | | uctions. All |
| other Type III non-functionally integrated supporting organizations must con | nplete Sec | tions A through E. | |
| ection A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 Net short-term capital gain | 1 | | |
| 2 Recoveries of prior-year distributions | 2 | | |
| 3 Other gross income (see instructions) | 3 | | |
| 4 Add lines 1 through 3 | 4 | | |
| 5 Depreciation and depletion | 5 | | |
| 6 Portion of operating expenses paid or incurred for production or | | | |
| collection of gross income or for management, conservation, or | | | |
| maintenance of property held for production of income (see instructions) | 6 | | |
| 7 Other expenses (see instructions) | 7 | | |
| 8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 | | |
| Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see | | | |
| instructions for short tax year or assets held for part of year): | | | |
| a Average monthly value of securities | 1a | | |
| b Average monthly cash balances | 1b | | |
| c Fair market value of other non-exempt-use assets | 1c | | |
| d Total (add lines 1a, 1b, and 1c) | 1d | | |
| e Discount claimed for blockage or other | | | |
| factors (explain in detail in Part VI): | | | |
| 2 Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 Subtract line 2 from line 1d | 3 | V-1 | |
| 4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, | | | |
| see instructions). | 4 | | |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 Multiply line 5 by .035 | 6 | | |
| 7 Recoveries of prior-year distributions | 7 | ······ | |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Section C - Distributable Amount | | | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 Enter 85% of line 1 | 2 | | |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 Enter greater of line 2 or line 3 | 4 | | |
| 5 Income tax imposed in prior year | 5 | | |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| emergency temporary reduction (see instructions) | 6 | | |
| 7 Check here if the current year is the organization's first as a non-function | | ated Type III supporting | organization (see |
| instructions). | , | | angunneeron (ooo |
| | | | |

Schedule A (Form 990 or 990-EZ) 2014

Schedule A (Form 990 or 990 EZ) 2014 ACTION PATHWAYS, INC

| Part | V Type III Non-Functionally Integrated 509(a | a)(3) Supporting Organ | nizations (continued) | <u>- 1,2,5, 1,28</u> |
|----------|--|-------------------------------|-----------------------|----------------------|
| Sectio | n D - Distributions | | | Current Year |
| 1 / | Amounts paid to supported organizations to accomplish exem | npt purposes | | |
| 2 | Amounts paid to perform activity that directly furthers exempt | purposes of supported | | |
| | organizations, in excess of income from activity | | | |
| 3 | Administrative expenses paid to accomplish exempt purpose | s of supported organizations | i | |
| 4 | Amounts paid to acquire exempt-use assets | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | |
| _7 | Total annual distributions. Add lines 1 through 6. | | | |
| 8 | Distributions to attentive supported organizations to which th | ne organization is responsive | | |
| | (provide details in Part VI). See instructions. | | | |
| 9 | Distributable amount for 2014 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by Line 9 amount | | | |
| | | (i) | (ii) | (iii) |
| Conti | on E - Distribution Allocations (see instructions) | Excess Distributions | Underdistributions | Distributable |
| Secu | on E - Distribution Allocations (see instructions) | | Pre-2014 | Amount for 2014 |
| 1 | Distributable amount for 2014 from Section C, line 6 | | | L |
| 2 | Underdistributions, if any, for years prior to 2014 | | | |
| | (reasonable cause required-see instructions) | | | |
| _3 | Excess distributions carryover, if any, to 2014: | | | |
| a | | | | |
| b | | | | |
| C | | | | |
| d | | | | |
| e | From 2013 | | | |
| f | Total of lines 3a through e | | | |
| g | Applied to underdistributions of prior years | | | |
| <u> </u> | Applied to 2014 distributable amount | | | |
| i | Carryover from 2009 not applied (see instructions) | | | |
| i | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | Distributions for 2014 from Section D, | | | |
| | line 7: \$ | | | |
| | a Applied to underdistributions of prior years | | | |
| 1 | Applied to 2014 distributable amount | | | |
| (| Remainder. Subtract lines 4a and 4b from 4. | | | |
| 5 | Remaining underdistributions for years prior to 2014, if | | | |
| | any. Subtract lines 3g and 4a from line 2 (if amount | | | |
| | greater than zero, see instructions). | | | |
| 6 | Remaining underdistributions for 2014. Subtract lines 3h | | | |
| | and 4b from line 1 (if amount greater than zero, see | | | |
| | instructions). | | | |
| 7 | Excess distributions carryover to 2015. Add lines 3j and 4c. | | | |
| | Breakdown of line 7: | | | |
| | a | | | |
| _ | b | | | |
| | c | | | |
| | d Excess from 2013 | | | |
| | e Excess from 2014 | | | |

Schedule A (Form 990 or 990-EZ) 2014

| equie A (For | m 990 or 990 EZ) | 2014 ACTIO | N PATHWAY | <u>S, INC</u> | | 56-0845 | 795 Pag |
|--------------|--------------------|---------------------|--|--------------------|---------------------------|-------------------------------|--------------|
| rt VI Su | upplemental I | nformation. F | Provide the explana | ations required by | Part II, line 10; Part II | , line 17a or 17b; and Part I | II, line 12. |
| Als | so complete this p | part for any additi | ional information. (S | See instructions). | | | |
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| CHEDULE D rm 990) artment of the Treasury | Complete if the or Part IV, line 6, 7, 8, 9, 1 | al Financial Statem ganization answered "Yes" to Fo 0, 11a, 11b, 11c, 11d, 11e, 11f, 12 Attach to Form 990. | orm 990, 2a, or 12b. | n990 . | ZU 14 Open to Public Inspection |
|---|---|--|-------------------------|---------------|--|
| | | | | | ver identification number |
| | ACTION PATHWAYS, | INC | | | 56-0845795 |
| | ations Maintaining Donor Advis | | r Funds or Ac | count | S. Complete if the |
| organizatio | on answered "Yes" to Form 990, Part IV, I | ine 6 | | | |
| | | (a) Donor advised funds | (b) | Funds | and other accounts |
| Total number at e | end of year | | | | |
| 2 Aggregate value | of contributions to (during year) | | <u></u> | | |
| 3 Aggregate value | of grants from (during year) | | | | |
| 4 Aggregate value | at end of year | | | | |
| 5 Did the organizat | ation inform all donors and donor advisors | in writing that the assets held in do | onor advised fund | ls | |
| are the organizat | tion's property, subject to the organization | n's exclusive legal control? | | | Yes No |
| 6 Did the organization | ation inform all grantees, donors, and dono | or advisors in writing that grant fun | ds can be used o | nly | |
| for charitable pu | urposes and not for the benefit of the dong | or or donor advisor, or for any othe | r purpose conferr | ing | |
| impermissible pr | rivate benefit? | | | | Yes No |
| | rvation Easements. Complete if the | | orm 990, Part IV, | line 7. | |
| | onservation easements held by the organi | | | | |
| | tion of land for public use (e.g., recreation | | on of a historically | | |
| Protection | on of natural habitat | Preservatio | on of a certified hi | storic st | tructure |
| | tion of open space | | | | |
| 2 Complete lines | 2a through 2d if the organization held a q | ualified conservation contribution | in the form of a co | onservat | tion easement on the last |
| day of the tax y | year. | | | | 11-14 - Adv F-d of the Tex Very |
| | | | | | Held at the End of the Tax Yea |
| | of conservation easements | | | 2a | <u>, </u> |
| | restricted by conservation easements | | | 2b | |
| | nservation easements on a certified histori | | | 2c | |
| | nservation easements included in (c) acqu | | | | |
| listed in the Na | ational Register | | | 2d | |
| | nservation easements modified, transferre | ed, released, extinguished, or termi | nated by the orga | Inization | i during the tax |
| year 🕨 | | | | | |
| | ates where property subject to conservation | | handling of | | |
| | anization have a written policy regarding th | | | | Yes N |
| violations, and | d enforcement of the conservation easem | ents it holds? | accomente durine | | |
| 6 Staff and volu | unteer hours devoted to monitoring, inspe | cting, and enforcing conservation | monte during the | yoar 🕨 | ¢ |
| 7 Amount of ex | penses incurred in monitoring, inspecting | , and emotioning conservation ease | f soction 170/b)/4 | | Ψ |
| | onservation easement reported on line 2(d | | | | Yes |
| and section 1 | 170(h)(4)(B)(ii)? lescribe how the organization reports cons | convertion accompants in its revenue | and expense sta | tement | |
| 9 In Part XIII, de | pplicable, the text of the footnote to the org | application's financial statements th | hat describes the | organiza | ation's accounting for |
| | | yamzation s mancial statements t | | organica | |
| conservation Part III Orga | anizations Maintaining Collection | ons of Art. Historical Treas | sures, or Othe | r Sim | ilar Assets. |
| | plete if the organization answered "Yes" to | | | | |
| | zation elected, as permitted under SFAS 1 | | revenue statemen | t and ba | alance sheet works of art. |
| historiaal tro | easures, or other similar assets held for pu | blic exhibition education or resea | rch in furtherance | e of publ | lic service, provide, in Part X |
| | he footnote to its financial statements that | | | | |
| Life lext of the | ization elected, as permitted under SFAS | 116 (ASC 958) to report in its reve | enue statement ar | nd balan | ce sheet works of art, histor |
| | or other similar assets held for public exhib | bition, education, or research in furt | therance of public | service | e, provide the following amo |
| | | then, could be a could be the | | | |
| relating to th | nese items: ue included in Form 990, Part VIII, line 1 | | | | ► \$ |
| (I) Revenue | included in Form 990, Part VIII, line 1 | | | ····· 6 | ► \$ |
| (II) Assets | nization received or held works of art, histo | orical treasures or other similar ass | sets for financial o | iain. pro | vide |
| | nization received or held works of art, histo ng amounts required to be reported under | | | ,, più | |
| the followin | | or No TTO (NOU SUD) relating to th | logo nomo. | | |
| | ncluded in Form 990, Part VIII, line 1 | | | | ► \$ |

| _ | | ATHWAYS, | | | -Soluri- | and de | 56-084 | 5795 | Page | 2 |
|---------|--|---------------------------------------|----------------------|----------------|---|--------------------|---------------------------------------|---------------|------------|------------|
| art | e.gamaatono mantaning oo | | | | | | | | | |
| 3 U | sing the organization's acquisition, accession | n, and other recor | ds, check ar | y of the foll | owing that are | a significal | nt use of its co | ollection ite | ems | |
| (0 | check all that apply): | | | | | | | | | |
| а | Public exhibition | | d 🔄 Loa | n or exchar | nge programs | | | | | |
| b | Scholarly research | | e 🗌 Oth | ner | | 6.2 | 13.5 | | | |
| С | Preservation for future generations | | | | | | | | | |
| | Provide a description of the organization's col | | | | | | | XIII. | | |
| | During the year, did the organization solicit or | | | | | | | | | |
| | o be sold to raise funds rather than to be ma | intained as part o | f the organiza | ation's colle | ction? | <u></u> | | Yes | | No |
| Part | IV Escrow and Custodial Arrange reported an amount on Form 990, Part | jements. Comp t X, line 21. | plete if the or | ganization a | answered "Yes | " to Form 9 | 990, Part IV, Iir | ne 9, or | | |
| 1a I | s the organization an agent, trustee, custodia | an or other interm | ediary for co | ntributions of | or other assets | not includ | ed | | | |
| (| on Form 990, Part X? | | | | | | | Yes | X | No |
| b | f "Yes," explain the arrangement in Part XIII a | and complete the | following tab | ole: | | | | | | |
| | | | | | | | | Amount | | |
| С | Beginning balance | | | | | | с | 8 | , 44 | 9. |
| | Additions during the year | | | | | | d | 1,525 | | |
| | Distributions during the year | | | | | | | 1,528 | - | |
| | Ending balance | | | | | | lf | | ,50 | |
| 2a | Did the organization include an amount on Fe | orm 990, Part X, li | ne 21, for es | crow or cus | todial account | liability? | | Yes | X | |
| | If "Yes," explain the arrangement in Part XIII. | | | | | | | | | |
| Par | | f the organization | answered " | es" to Forn | n 990, Part IV, | line 10. | | | | |
| | | (a) Current year | | | (c) Two years ba | | ree vears back | (e) Four y | /ears l | nack |
| 1a | Beginning of year balance | | | | | | | (0)1001) | ouro i | |
| | Contributions | | | | | | | | | |
| | Net investment earnings, gains, and losses | | | | | | | <u> </u> | | |
| | Grants or scholarships | | | | ···· | | | | | |
| | Other expenditures for facilities | 1 | | | | | | | | |
| - | and programs | | | 1 | | | | | | |
| f | Administrative expenses | | | | | | · · · · · · · · · · · · · · · · · · · | | | |
| g | End of year balance | | | | · · · | | | | | |
| 2 | Provide the estimated percentage of the cu | | 2000 (line 1.0 | | Whold cov | | | <u> </u> | | |
| a | Board designated or quasi-endowment | | ance (inte ty % - | , column (a) |)) Helu as. | | | | | |
| | | % | 70 | | | | | | | |
| | Temporarily restricted endowment | | <i>V</i> | | | | | | | |
| C | | | % | | | | | | | |
| 0- | The percentages in lines 2a, 2b, and 2c sho | • | | | | | | | | |
| 3a | Are there endowment funds not in the poss | session of the orga | anization tha | t are neid ai | nd administere | d for the o | rganization | ſ | | |
| | by: | | | | | | | | Yes | No |
| | (i) unrelated organizations | ••••• | | | • | •••••• | | <u>3a(i)</u> | | |
| | (ii) related organizations | | | | | | | 3a(ii) | | <u> </u> |
| | If "Yes" to 3a(ii), are the related organizatio | ns listed as requir | ed on Sched | lule R? | | | | <u>3b</u> | | |
| 4 Pa | Describe in Part XIII the intended uses of the second seco | ment. | | | | | | of Puik | | |
| | Complete if the organization answe | red "Yes" to Form | 990, Part IV | , line 11a. S | See Form 990, 1 | Part X, line | 10. | | | |
| | Dependenties of purposity | (a) Cost | or other | 1 | t or other | (c) Accu depred | | (d) Boo | ok val | ue |
| | Description of property | basis (in | vestment) | l basis | (other) | ucorec | JIAUUTI | | | |
| | | basis (in | vestment) | 1 | · · · · · · · · · · · · · · · · · · · | | Jauon | 50 | 9 ' | 120 |
| | a Land | basis (in | vestment) | 50 | 9,732. | | | | 9, | |
| 1 | a Land b Buildings | basis (in | vestment) | 50 5,64 |)9,732. 19,132. | 1,82 | 2,287. | 50 3,82 | 6,1 | 345 |
| 1 | a Land o Buildings c Leasehold improvements | basis (in | vestment) | 5,64 5,64 |)9,732. 49,132. 21,908. | 1,82 | 2,287. | 3,82 | 6,1 5,1 | 345 103 |
| 1 | a Land b Buildings | basis (in | vestment) | 5,64 5,64 |)9,732. 19,132. | 1,82 | 2,287. | 3,82 | 6,1 | 345 103 |

Complete if the organization answered "Yes" to Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|--|----------------|---|
| (1) Financial derivatives | | |
| (2) Closely-held equity interests | | |
| (3) Other | | |
| (A) | | |
| (B) | | |
| (C) | | |
| (D) | | |
| (E) | | |
| (F) | | |
| (G) | | |
| (H) | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | | |

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|--|----------------|---|
| (1) | | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | | |

Part IX Other Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description | (b) Book value |
|--|----------------|
| (1) | |
| (2) | |
| (3) | |
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) | |

Part X Other Liabilities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| <u>1.</u> | (a) Description of liability | (b) Book value |
|-----------|---|----------------|
| (1) | Federal income taxes | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | <u> </u> | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total | (Column (b) must equal Form 990, Part Y, col. (P) line 25.) | |

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)▶

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

| | ule D (Form 990) 2014 ACTION PATHWAYS, INC | _ | | 56- | 0845795 Page 4 |
|-----------|---|-----------------------------------|---------------------------------------|----------|---------------------------------------|
| Par | XI Reconciliation of Revenue per Audited Financial Statemer | nts Wit | h Revenue per P | leturr | divertoritari "be" |
| | Complete if the organization answered "Yes" to Form 990, Part IV, line 12a. | | | | |
| 1 | Total revenue, gains, and other support per audited financial statements | | | 1 | 18,341,715. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | | |
| а | Net unrealized gains (losses) on investments | 2a | 4,758. | | |
| | Donated services and use of facilities | | 1,497,199. | | |
| с | Recoveries of prior year grants | 2c | | - | |
| d | Other (Describe in Part XIII.) | 2d | 1,345,471 | - | |
| | Add lines 2a through 2d | | | 2e | 2,847,428. |
| 3 | Subtract line 2e from line 1 | • • • • • • • • • • • • • • • • • | | 3 | 15,494,287. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | 3 | 15,154,207. |
| • | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | |
| | Other (Describe in Part XIII.) | | <98,043 | - | |
| | | | | | -00 042 |
| | *************************************** | ••••• | | | <98,043.> |
| 5 Da | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | | lith Expanses no | 5 | 15,396,244. |
| 14 | | | nun Expenses pe | r Het | urn. |
| | Complete if the organization answered "Yes" to Form 990, Part IV, line 12a. | | | | |
| _1 | Total expenses and losses per audited financial statements | | | 1 | 18,413,322. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | 1 1 | | | |
| а | Donated services and use of facilities | | 1,497,199 | • | |
| b | | | | | |
| C | | | | | |
| c | i Other (Describe in Part XIII.) | 2d | 1,443,514 | | |
| e | Add lines 2a through 2d | | | . 2e | 2,940,713. |
| 3 | Subtract line 2e from line 1 | | | 3 | 15,472,609. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | |
| á | Investment expenses not included on Form 990, Part VIII, line 7b | . 4a | | | |
| I | o Other (Describe in Part XIII.) | | | | |
| | Add lines 4a and 4b | | · · · · · · · · · · · · · · · · · · · | 40 | 0. |
| 5 | | | | | 4 7 4 7 4 7 4 7 4 7 |
| P | art XIII Supplemental Information. | | | | 1 10/11/0001 |
| | vide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa | rt IV line | s 1h and 2h: Part V li | | art X line 2: Part XI |
| | s 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any ad | | | 10 4, 11 | art A, 1110 2, Falt Al, |
| | o zo and 40, and 1 arr xii, into zo and 40. Also complete this part to provide any ac | ununan | niormation. | | |
| | | | | | · · · · · · · · · · · · · · · · · · · |
| D | ART IV, LINE 1B: | | | | |
| <u> </u> | INT IV, HINE ID. | | | | |
| ויתי | HE ORGANIZATION PAYS THE BILLS FOR CLIENTS | | JE ONT V MON | TRO | |
| <u></u> | TE ORGANIZATION FRIS THE BILLS FOR CLIENIS | • 11 | TE UNLI MUN | TEO. | HELD OVER |
| 7 | | DODM | | 4 | |
| A. | RE PAYMENTS THAT WERE NOT PAID OUT AS OF D | ECEM | BER 31, 201 | 4 | |
| | | | | | |
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| - | | | | | |
| F | ART X, LINE 2: | | ····· ··· ··· | | |
| | | | | | |
| <u>T</u> | HE ORGANIZATION HAS EVALUATED THE EFFECT O | DF AC | COUNTING PR | INC | IPLES |
| | | | | | |
| G | ENERALLY ACCEPTED IN THE UNITED STATES OF | AMER | ICA GUIDANC | E O | N ACCOUNTING |
| | | | | | |
| F | OR UNCERTAINTY IN INCOME TAXES. MANAGEMEN | NT BE | LIEVES THAT | TH | E |
| | | | | | |
| <u>C</u> | RGANIZATION CONTINUES TO SATISFY THE REQU | IREME | NTS OF A TH | X-E | XEMPT |
| | | | | | |

ORGANIZATION AND THEREFORE HAD NO UNCERTAIN INCOME TAX POSITIONS AT

DECEMBER 31, 2014.

| Schedule D (Form 990) 2014 ACTION PATHWAYS, INC Part XIII Supplemental Information (continued) | 56-0845795 Page 5 |
|---|-------------------|
| PART XI, LINE 2D - OTHER ADJUSTMENTS: | |
| INTERFUND CHARGES | 1,345,471. |
| PART XI, LINE 4B - OTHER ADJUSTMENTS: | |
| RENTAL EXPENSES INCLUDED NET OF REVENUE ON 990 | |
| FUNDRAISING EXPENSES INCLUDED NET OF REVENUE ON 990 | -5,922 |
| TOTAL TO SCHEDULE D, PART XI, LINE 4B | -98,043 |
| PART XII, LINE 2D - OTHER ADJUSTMENTS: | |
| INTERFUND CHARGES | 1,345,471 |
| RENTAL EXPENSES INCLUDED NET OF REVENUE ON 990 | 92,121 |
| FUNDRAISING EXPENSES INCLUDED NET OF REVENUE ON 990 | 5,922 |
| TOTAL TO SCHEDULE D, PART XII, LINE 2D | 1,443,514 |
| | |
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| OTEDULE G orm 990 or 990-EZ) | | tal Information Regarding | - | | - | | OM | B No. 1545-0047 |
|--|---|--|--|---|---|----------------------------------|-----------|-------------------------------------|
| artment of the Treasury | | organization answered "Yes" to ganization entered more than \$1 Attach to Form 99 | 15,000 or | Forn | n 990-EZ, line 6a. | 19, or if the | | en to Public |
| nal Revenue Service | | out Schedule G (Form 990 or 990-EZ | | | | | | pection |
| ne of the organization | | | | | | | | fication number |
| Eundraid | | PATHWAYS, INC Complete if the organization answ | | -11 4 - 1 | Same 000, Dart IV (lin | 56-08 | | |
| required to | complete this part. | | | | | e 17. Form 990 |)-EZ TII6 | ers are not |
| a X Mail solicita b X Internet and c Phone solic d X In-person s 2 a Did the organizat key employees lis b If "Yes," list the to | tions d email solicitations ditations olicitations ion have a written o sted in Form 990, Pa | f X Solicit g X Specia r oral agreement with any individu art VII) or entity in connection with viduals or entities (fundraisers) pu | ation of n ation of g al fundrai al (includ professi | on-go overn sing e ing of onal fu | vernment grants iment grants vents ficers, directors, trus undraising services? | X | | No No |
| (i) Name and addre | | | (iii) | Did | (iv) Gross receipts | (v) Amount pa to (or retained | aid | (vi) Amount paid |
| or entity (fu | | (ii) Activity | have ci or con contribu | istody trol of | from activity | fundraiser listed in col. | | to (or retained by) organization |
| NE TO ONE GROUP | - 73247 | | Yes | No | | | | |
| ELAINEY COURT, S | ARASOTA, FL | MAIL SOLICITATION | 10 | X | 55,917. | 43, | 819. | 12,098, |
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| 2 | | | 1 | | | - | | |
| Total | | | | | 55,91 | 7. 43 | 3,819 | . 12.09 |
| | | tion is registered or licensed to so | | | | | | |
| or licensing. | | | | | | ······ | | |
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SEE PART IV FOR CONTINUATIONS

432081 08-28-14

Schedule G (Form 990 or 990 EZ) 2014 ACTION PATHWAYS, INC

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

| | | of failed any of the second seco | | | | |
|-----------------|---------|--|--------------------------|--|--------------------|--|
| | | | (a) Event #1 | (b) Event #2 | (c) Other events | (d) Total events |
| | | | SOH | DRIVING OUT | | (add col. (a) through |
| 1 | | | BOWLATHON | HUNGER GOLF | 1 | col. (c)) |
| | | | (event type) | (event type) | (total number) | |
| Revenue | 1 | Gross receipts | 5,200. | 22,115. | 6,492. | 33,807. |
| | 2 | Less: Contributions | | | | |
| _ | 3 | Gross income (line 1 minus line 2) | 5,200 | 22,115. | 6,492. | 33,807. |
| | 4 | Cash prizes | | | | |
| (0 | 5 | Noncash prizes | 173 | . 361. | | 534. |
| penses | 6 | Rent/facility costs | 600 | . 2,300. | | 2,900. |
| Direct Expenses | 7 | Food and beverages | | | | |
| | 8 | Entertainment | | | | |
| | 9 | Other direct expenses | 773 | . 1,116. | 599. | 2,488. |
| | 1 | | | | | 5,922. |
| | 1 | 1 Net income summary. Subtract line 10 from | n line 3, column (d) | | | 27,885. |
| F | | Gaming. Complete if the organization | on answered "Yes" to For | rm 990, Part IV, line 19, or | reported more than | |
| | | \$15,000 on Form 990-EZ, line 6a. | | | | |
| | aniiana | | (a) Bingo | (b) Pull tabs/instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col. (a) through col. (c) |
| | | | | | | |

| Revenue | | | bingo/progressive bingo | | col. (a) through col. (c)) |
|-----------------|--|---------------------------|-------------------------|-----------|----------------------------|
| Rev | 1 Gross revenue | | | | |
| ses | 2 Cash prizes | | | | |
| Expens | 3 Noncash prizes | | | | |
| Direct Expenses | 4 Rent/facility costs | | | - | |
| | 5 Other direct expenses | | | | |
| | 6 Volunteer labor | Yes % | 6 Yes % | Yes No | % |
| | 7 Direct expense summary. Add lines 2 throug | gh 5 in column (d) | | | |
| _ | 8 Net gaming income summary. Subtract line | 7 from line 1, column (c | <u>۶)</u> | | |
| ę | Enter the state(s) in which the organization conduct a ls the organization licensed to conduct gaming b If "No," explain: | activities in each of the | se states? | | Yes |
| 1 | Da Were any of the organization's gaming licenses b If "Yes," explain: | | | | Yes No |
| | | | | | |

Schedule G (Form 990 or 990-EZ) 2014

| Schedule G (Form 990 or 990-EZ) 2014 ACTION PATHWAYS, INC | 56-0845795 Page 3 |
|---|--|
| 1 Does the organization conduct gaming activities with nonmembers? | |
| 2 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity | formed |
| to administer charitable gaming? | Yes No |
| 3 Indicate the percentage of gaming activity conducted in: | |
| a The organization's facility | |
| b An outside facility | |
| 4 Enter the name and address of the person who prepares the organization's gaming/special events books | and records: |
| Name | |
| Address 🕨 | |
| 15a Does the organization have a contract with a third party from whom the organization receives gaming rev | venue? Yes No |
| b If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ a | nd the amount |
| of gaming revenue retained by the third party \blacktriangleright \$ | |
| c If "Yes," enter name and address of the third party: | |
| Name 🕨 | |
| Address 🕨 | |
| 16 Gaming manager information: | |
| Name | |
| Gaming manager compensation 🕨 \$ | · · · · · · · · · · · · · · · · · · · |
| | |
| Description of services provided 🕨 | |
| | |
| | |
| | |
| Director/officer Employee Independent contractor | |
| 17 Mandatory distributions: | |
| a is the organization required under state law to make charitable distributions from the gaming proceeds | |
| retain the state gaming license? | |
| b Enter the amount of distributions required under state law to be distributed to other exempt organization | ons or spent in the |
| organization's own exempt activities during the tax year > \$ | |
| Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) | and (v), and Part III, lines 9, 9b, 10b, 15b |
| 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions). | (), |
| SCHEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID | |
| SCHEDOLE G, PART I, DIME 26, DIST OF TEN HIGHEST PAID | FUNDRAISERS: |
| | |
| (I) NAME OF FUNDRAISER: ONE TO ONE GROUP | ······································ |
| (I) ADDRESS OF FUNDRAISER: 73247 DELAINEY COURT, SARA | SOTA, FL 34240 |
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| dule G (Form 990 or 990-EZ) | ACTION | PATHWAYS, | INC |
|------------------------------|-----------------|-----------|-----|
| + IV/ Cumming a manufal line | a una adi a a (| | |

| ACTION PATHWAYS, INC 56-08457 rt IV Supplemental Information (continued) | |
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| IEDULE I m 990) m 990) m 990) e of the organization al Revenue Service rt I General Information on Grants and the grants or assis Does the organization maintain records to criteria used to award the grants or assis Description that received more than \$\$ recipient that received more than \$\$ recipient that received more than \$\$ or government | Grants and Other Assistance to Organizations, Governments, and Individuals in the United States 2014 Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. Open to Public Inspection | Information about Schedule I (Form 990) and its instructions is at www.lrs.gov/form990. | N PATHWAYS, INC 56-0845795 | t General Information on Grants and Assistance Conserve the organization maintain records to substantiate the amount of the grants or assistance, and the selection X res No | | Describe in Part IV the organization's procedures for monitoring the use or gran burles. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any 11 Crante and Other Assistance to Domestic Organizations and Domestic Governments. | recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. The and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of valuation (book, non-cash assistance or assist | | | | |
|---|--|---|----------------------------|---|---------|--|---|--|--|--|-------------------------------------|
| | Grants and (Governments, Complete if the organiz | Information about Schedu | | nd Assistance to substantiate the amount of the gr | stance? | Deedures for monitoring the use of y Domestic Organizations and Dom | (b) EIN (c) IRC section (c) IRC section (c) if applicable | | | | I novernment organizations listed i |

| | | | | | 56-0845795 Page 2 |
|--|---------------------|----------------------|---------------------------------------|--|---|
| | Complete if the | organization answe | red "Yes" to Form 9 | 90, Part IV, line 22. | |
| Part III Grants and Other Assistance of additional space is needed. Part III can be duplicated if additional space is needed. | (b) Number of | (c) Amount of | (d) Amount of non- cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
| | recipients | casil grain | | | EDUCATION, INCLUDING BOOKS AND |
| | | 0 | 651 <u>.351</u> . | FAIR MARKET VALUE | TUITION, FOOD PACKAGES, CLOTHES FOR EMPLOYMENT, BUS TICKETS TO GET TO WORK, |
| LLENT ASSISTANCE | 017077 | | | | |
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| | in Dart - Him | e 2 Part III. column | (b), and any other ad | dditional information. | |
| Part IV Supplemental Information. Provide the information requ | lired in Fait 1, in | | | | |
| | | | TNCLUDING BOOKS | OOKS AND | |
| (F) DESCRIPTION OF NON-CASH ASSISTANCE | | | | | |
| TUITION, FOOD PACKAGES, CLOTHES FOR | R EMPLOYMENT | MENT, BUS | OT CLEANDT.I. | 5 | |
| WORK, WEATHERIZATION OF HOMES | | | | | |
| | | | | | х. |
| CCH T DART I LINE 2:SERVICE DELIVERY | AND | NILOW UP W | FOLLOW UP WITH PROGRAM | M PARTICIPANTS | |
| THAT IT IS | IMPERATIVE | THAT | THE CASE MANAGER | ER BE | |
| | INACTIONS | NS, CHANGE | IN SITUATION | ION AND | |
| | | DNG | CONTACT WITH THE | HE CASE | Sobodule I (Form 990) (2014) |
| I PROBLEMS THAT MAY HAVE | | Į – | ł | | |
| 432 10- 16-15-14 SEE PART IV FOR COLUMN | (F) | DESCRIPTIONS | S | | |

MANAGER IS MANDATORY FOR PROGRAM PARTICIPANTS SO THE CLIENT'S FILE MAY

STAY CURRENT AND DISPLAY ACTIVITY.

1) BIWEEKLY TELEPHONE CONTACTS OR HOME VISITS ARE MADE TO FOLLOW UP ON

CLIENT'S PERFORMANCE

2) WEEKLY CONTACTS ARE MADE IF CLIENT'S SITUATION BECOMES UNSTABLE

3) INFORMATION IS DOCUMENTED IN FILE AS REPORTED BY TELEPHONE CONTACTS,

WRITTEN CONTACTS, OR HOME VISITS WITHIN 24 HOURS OF EVENT

4) EMPLOYERS AND INSTRUCTORS ARE CONTACTED TO DISCUSS JOB PERFORMANCE

AND CLASS PERFORMANCE

5) CERTIFICATES, CLASS SCHEDULES, GRADES, PAY STUBS, ACCEPTANCE

LETTERS, AWARD LETTERS AND EMPLOYMENT EVALUATIONS ARE PHOTOCOPIED AND

PUT IN FILE

6) TRANSPORTATION IS PROVIDED TO SEEK EMPLOYMENT, COMPLETE HOUSING

APPLICATIONS, REGISTER FOR CLASSES, AND TO ATTEND EMPLOYMENT

INTERVIEWS. DURING CRISIS SITUATIONS CASE MANAGERS MAY TRANSPORT

CLIENTS TO AND FROM WORK UNTIL OTHER ARRANGEMENTS ARE MADE

7) CASE MANAGERS ADHERE TO POLICY AND PROCEDURES CONCERNING

CONFIDENTIALITY

8) IF DIRECT SERVICES ARE PROVIDED, THE CASE MANAGER VERIFIES THE

REQUEST FOR ASSISTANCE BY OBTAINING THE NECESSARY DOCUMENTS ASSOCIATED

WITH THE REQUEST I.E. - ESTIMATES, QUOTES, BILLING STATEMENTS, ETC.

9) CASE MANAGERS ARE RESPONSIBLE FOR SUBMITTING THE REQUEST FOR SERVICE

ON BEHALF OF THE PARTICIPANT. IF THE REQUEST IS APPROVED BY THE SELF

SUFFICIENCY MANAGER AND PROGRAM DIRECTOR, THE FUNDS ARE RELEASED IN THE

FORM OF A PURCHASE ORDER AND/OR CHECK

10) CASE MANAGERS ARE TO COMPLETE THE TRANSACTION WITH THE VENDOR

MAKING SURE THE RECIEPT OF PAYMENT IS OBTAINED

| Schedule I (Form 990) ACTION PATHWAYS, INC 56-0845795 Page 2 Part IV Supplemental Information 56-0845795 Page 2 |
|---|
| |
| 11) ALL DOCUMENTS ARE RETURNED TO THE FINANCE DEPARTMENT AND COPIES OF |
| SERVICE PROVIDED ARE DOCUMENTED IN THE REPORTING SOFTWARE AND CLIENT |
| FILE. |
| 12) NO FUNDS ARE RELEASED TO THE CLIENTS |
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| Department of the Treasury | | lini e a | OMB No. 1545-0047 | | | | |
|----------------------------|--------------------------------|-----------------------------|---|---|--|---|--|
| | | Attach to Form 990. | te if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. o Form 990. tion about Schedule M (Form 990) and its instructions is at www.irs.gov/form990. | | | | |
| Name | of the organizatio | n | ono dato m | | <u>5 1150 001013 13 01 0000.03</u> | | identification number |
| | - | ACTION PATHW | AVS. T | NC | | | 6-0845795 |
| Par | tl Types o | f Property | <u> </u> | <u>, , , , , , , , , , , , , , , , , , , </u> | | | 0 0043133 |
| L | | | (a) Check if applicable | (b) Number of contributions or | (c) Noncash contribution amounts reported on | | (d) d of determining ontribution amounts |
| | | | | | Form 990, Part VIII, line 1g | | |
| 1 | Art · Works of art | | ļ | | | | |
| 2 | Art · Historical tre | asures | | | | | |
| 3 | Art - Fractional in | terests | | | | | |
| 4 | Books and public | cations | | | | | |
| 5 | 5 Clothing and household goods | | | | | | |
| 6 | 6 Cars and other vehicles | | | | | | |
| 7 | 7 Boats and planes | | | | | | |
| 8 | | erty | | | | | |
| 9 | | | | | | | |
| 10 | | | | | | | |
| 11 | | | | | | | |
| | trust interests | | | | | | |
| 12 | | ellaneous | | | | | |
| 13 | | vation contribution - | | | | | |
| | Historic structur | es | | | | | |
| 14 | | vation contribution - Other | | | | 1 | |
| 15 | Real estate · Re | sidential | | | | | |
| 16 | | mmercial | | | | 1 | ····· |
| 17 | | her | | | | | |
| 18 | | | | | | | |
| 19 | | | | | | | |
| 20 | | ical supplies | | | | | |
| 21 | | | | | | | |
| 22 | | cts | | | | 1 | ····· |
| 23 | | mens | | | | - | <u>-</u> |
| 24 | Archeological a | | | | | | |

Archeologia artifacts 100 Other (SUPPLIES Х 75,030. 25 FAIR MARKET VALUE _) 26 Other _) (27 Other) 28 Other) Number of Forms 8283 received by the organization during the tax year for contributions 29 for which the organization completed Form 8283, Part IV, Donee Acknowledgement 29

| | | | Yes | No |
|-----|--|-----|-----|----|
| 30a | During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it | | | |
| | must hold for at least three years from the date of the initial contribution, and which is not required to be used for | | | |
| | exempt purposes for the entire holding period? | 30a | | X |
| b | If "Yes," describe the arrangement in Part II. | | | |
| 31 | Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? | 31 | X | |
| 32a | Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash | | | 1 |
| | contributions? | 32a | | X |
| b | If "Yes," describe in Part II. | | | |
| 33 | If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, | | | |
| | describe in Part II. | ļ | | |
| | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990. LHA

Schedule M (Form 990) (2014)

| art II | I (Form 990) (2014 Supplement is reporting in P this part for any | al Informat | ion. Provide ti), the number of | he information of contributions | required by Pa s, the number c | rt I, lines 30b, 32 f items received | 2b, and 33, a I, or a combi | 56-0845 and whether the nation of both. | erganiz Also con |
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OMB No. 1545-0047 SCHEDULE O Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on (Form 990 or 990-EZ) Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. **Open to Public** Department of the Treasury Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Internal Revenue Service Inspection Name of the organization Employer identification number ACTION PATHWAYS, INC 56-0845795 FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: AND SUPPORTIVE APPROACH TO HELPING FAMILIES AND INDIVIDUALS ACHIEVE AND SUSTAIN ECONOMIC SECURITY - EFFECTIVELY PROVIDING THEM A PATH FORWARD IN LIFE. FORMERLY KNOWN AS CUMBERLAND COMMUNITY ACTION PROGRAM, INC. (CCAP), ACTION PATHWAYS, INC HAS DEVELOPED AND OPERATED SUCESSFUL COMMUNITY-BASED PROGRAMS IN SOUTHEASTERN_NORTH CAROLINA_FOR 50 YEARS. ACTION PATHWAYS, INC. IS PART OF A NATIONAL NETWORK OF COMMUNITY ACTION PROGRAMS WHOSE PROMISE IS TO CHANGE PEOPLE'S LIVES, EMBODY THE SPIRIT OF HOPE, IMPROVE COMMUNITIES, AND MAKE AMERICA A BETTER PLACE TO LIVE. WE CARE ABOUT THE ENTIRE COMMUNITY AND ARE DEDICATED TO HELPING PEOPLE HELP THEMSELVES AND EACH OTHER. WE SEE A STRONGER, HEALTHIER, AND MORE VIABLE COMMUNITY IN THE FUTURE. BY INVESTING IN THE INDIVIDUALS AND FAMILIES WE SERVE, ACTION PATHWAYS, INC. CAN CREATE A MEANINGFUL AND SUSTAINABLE DIFFERENCE IN OUR COMMUNITY. WE INVEST IN FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION (CONTINUED): FAMILIES THROUGH PROJECTS AND PROGRAMS IN FOUR DISTINCT AREAS: EARLY CHILDHOOD EDUCATION, HUNGER, HOUSING, AND CLIENT SERVICES. EACH

PROGRAM AREA ADDRESSES HUMAN NEEDS ALONG A CONTINUUM FROM BASIC NEEDS

OF FOOD, CLOTHING, AND SHELTER TO CAREER AND EDUCATION ASSISTANCE AND

FINANCIAL EMPOWERMENT. ULTIMATELY, WE AIM TO PRODUCE VIABLE,

PRODUCTIVE MEMBERS OF SOCIETY WITH A FOCUS ON THEIR OWN SUCCESS AND THE

GOAL OF GIVING BACK TO THEIR COMMUNITY.

 FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
 Schedule O (Form 990 or 990-EZ) (2014)

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 08-27-14

| ame of the organization | Employer identification number |
|---|--------------------------------|
| ACTION PATHWAYS, INC | 56-0845795 |
| EARLY CHILDHOOD DEVELOPMENT - PROGRAMS SUCH AS HEAD START | /EARLY HEAD |
| START AND NC PRE-K PROVIDE COMPREHENSIVE EARLY CHILDHOOD | DEVELOPMENT |
| SERVICES FOR AT-RISK INFANT, TODDLER AND PRESCHOOL CHILD | EN. |
| | |
| ACTION PATHWAYS, INC.'S HEAD START/EARLY HEAD START IS A | FEDERALLY |
| FUNDED GRANT PROGRAM ADMINISTERED IN CUMBERLAND COUNTY T | O SERVE 900 |
| PRESCHOOL INFANT AND TODDLER CHILDREN. IN 2014 HEAD STA | RT WAS IN IT'S |
| 48TH YEAR OF OPERATION. HEAD START/EARLY HEAD START PRO | VIDES |
| CENTER-BASED EDUCATIONAL, HEALTH, NUTRITIONAL, SOCIAL AN | D DISABILITY |
| SERVICES TO A TOTAL OF 890 AT-RISK CHILDREN AGE BIRTH TO | FIVE AND |
| HOME-BASED SERVICES TO 10 INFANTS/TODDLERS AND PREGNANT | WOMEN. ACTIONS |
| PATHWAYS, INC.'S HEAD START/ EARLY HEAD START HAS 20 FOL | JR AND FIVE STAR |
| EARLY CHILDHOOD CENTERS THROUGH THE NORTH CAROLINA DIVIS | SION OF CHILD |
| DEVELOPMENT. EACH CENTER IS STRATEGICALLY LOCATED THRO | JGHOUT |
| CUMBERLAND COUNTY TO ENSURE SERVICES ARE AVAILABLE TO M | OST IN NEED |
| CHILDREN AND FAMILIES. SERVICES ARE FREE TO CUMBERLAND | COUNTY |
| RESIDENTS WHO MEET THE ELIGIBILITY CRITERIA AS PRIORITI | ZED BY THE |
| POLICY COUNCIL AND GOVERNING BODY. | |
| | |

IN 2014, ACTION PATHWAYS, INC.'S HEAD START/EARLY HEAD START WAS FUNDED TO OFFER COMPREHENSIVE EARLY CHILDHOOD DEVELOPMENT SERVICES FOR 786 PRE-SCHOOL AGED CHILDREN AND THEIR FAMILIES, AS WELL AS 114 INFANTS, TODDLERS, AND PREGNANT WOMEN. INDIVIDUALIZED PROGRAMS ARE DEVELOPED FOR EACH PARTICIPANT AND THEIR FAMILY TO ENSURE THEIR SPECIFIC NEEDS ARE MET. CHILDREN ARE ACCEPTED INTO THE PROGRAM AT 6 WEEKS OF AGE AND REMAIN ELIGIBLE FOR SERVICES UNTIL AGE 3, AT WHICH TIME PARENTS MUST REAPPLY FOR PRESCHOOL HEAD START SERVICES FOR THE UPCOMING PROGRAM YEAR IF THE CHILD'S BIRTHDAY FALLS ON OR BEFORE AUGUST 31ST. PREGNANT 44227-74 Schedule O (Form 990 or 990-EZ) (2014)

| Schedule O (Form 990 or 990 EZ) (2014) | Page 2 |
|--|---|
| Name of the organization ACTION PATHWAYS, INC | Employer identification number 56-0845795 |
| MOTHERS ARE ALSO ENROLLED FOR SERVICES WHEN EL | IGIBLE. |

THE CHILD NUTRITION PROGRAM IS A FEDERAL PASS-THROUGH GRANT THAT SERVES NUTRITIOUS MEALS TO ALL CHILDREN ATTENDING THE HEAD START/EARLY HEAD START PROGRAM. APPROXIMATELY 359,708 MEALS WERE SERVED TO HEAD START/EARLY HEAD START CHILDREN IN 2014. THE NUTRITION SERVICE AREA PROVIDES EACH CHILD WITH 1/2 TO 2/3 OF THEIR DAILY NUTRITIONAL NEEDS AND CONTRIBUTES TO EACH CHILD'S PHYSICAL, EMOTIONAL, AND SOCIAL DEVELOPMENT. A REGISTERED DIETICIAN IS AVAILABLE TO REVIEW MENUS TO ENSURE ALL DIETARY REQUIREMENTS ARE MET. THE NUTRITION COORDINATOR PRESENTS MENUS TO THE HEALTH/NUTRITION ADVISORY COMMITTEE FOR INPUT AND APPROVAL. CHILDREN WITH ALLERGIES ARE PROVIDED INDIVIDUALIZED SERVICE FOR EACH AND EVERY MEAL. MEALS ARE NOT ONLY NUTRITIOUS, THEY ALSO REFLECT VARIETY AND CULTURAL DIVERSITY. CLASSROOM ACTIVITIES RELATING TO NUTRITION ARE PROVIDED AS WELL AS THE INVOLVEMENT OF PARENTS IN NUTRITION TRAININGS. PARENTS ARE ALSO REFERRED TO THE LOCAL WIC PROGRAM AND PROVIDED INFORMATION ON THE FOOD STAMP PROGRAMS AS WELL AS REFERRAL TO THE FOOD BANK OPERATED UNDER ACTION PATHWAYS, INC.

ACTION PATHWAYS, INC.'S HEAD START DUALLY ENROLLED AND SERVED 292 NC PRE-K CHILDREN IN 2014. NC PRE-K IS A STATE-FUNDED, COMMUNITY BASED PRE-KINDERGARTEN PROGRAM DESIGNED TO PROVIDE 4 YEAR OLD CHILDREN, WHO MAY NOT OTHERWISE BE SERVED WITH A VALUABLE EDUCATIONAL EXPERIENCE. THIS FULL DAY PROGRAM PROVIDES YOUNG CHILDREN WITH ACCESS TO AN EARLY CHILDHOOD CURRICULUM AND PRESCHOOL EXPERIENCE TO ENHANCE THEIR SCHOOL READINESS. THE PRE-KINDERGARTEN STANDARDS ARE BUILT ON THE PREMISE THAT IN ORDER TO BE SUCCESSFUL ACADEMICALLY IN SCHOOL, CHILDREN NEED TO BE PREPARED IN ALL FIVE MAJOR DOMAINS OF DEVELOPMENT. SCHOOL READINESS 449227-14 Schedule O (Form 990 or 990-EZ) (2014)

| Schedule O (Form 990 or 990-EZ) (2014) | Page 2 |
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| Name of the organization ACTION PATHWAYS, INC | Employer identification number 56-0845795 |
| GOALS HAVE BEEN DEVELOPED FOR EHS AND PRESCHOOL HEAD STAF | RT CHILDREN. |
| | |
| FAMILIES ARE ENCOURAGED TO DEVELOP FAMILY PARTNERSHIP AG | REEMENTS THAT |
| INCLUDE GOALS SPECIFIC TO THE NEEDS AND DESIRES OF EACH | FAMILY SUCH AS |
| THE PURSUIT OF EDUCATION, PURCHASE OF A HOME, OBTAINING | A DRIVER'S |
| LICENSE, ETC. IN 2014 ALL ENROLLED FAMILIES HAD DEVELOP | ED FAMILY |
| PARTNERSHIP AGREEMENTS. FAMILY ADVOCATES ARE AVAILABLE | AT THE HEAD |
| START CENTERS FOR ALL FAMILIES. | |
| | |
| | |
| FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISH | MENTS: |
| THE COMMUNITY SERVICE BLOCK GRANT ASPIRE SELF-SUFFICIEN | CY PROGRAM |
| PROVIDES COMPREHENSIVE SERVICES DESIGNED TO ASSIST LOW | INCOME |
| INDIVIDUALS AND FAMILIES BECOME SELF-SUFFICIENT AND RIS | E OUT OF |
| POVERTY. ASPIRE'S PRINCIPLES AND BELIEFS ARE: ACHIEVEM | IENT, SUCCESS, |
| PROGRESS, INDEPENDENCE, READINESS, AND EVOLVE. | |
| | |
| IN 2014, 188 INDIVIDUALS AND THEIR FAMILIES WERE SERVE | D IN CUMBERLAND |
| COUNTY AND 63 INDIVIDUALS AND THEIR FAMILIES WERE SERV | |
| COUNTY. 38 PARTICIPANTS OBTAINED EMPLOYMENT AND 13 OF | |
| JOBS WITH MEDICAL BENEFITS. THE AVERAGE WAGE RATE WAS | |
| \$2.26 ABOVE MINIMUM WAGE. 60 PARTICIPANTS ACHIEVED EI | |
| VOCATIONAL EDUCATION GOALS IN WHICH 90% OF THE PARTICI | |
| BUDGET SESSION. 17 OF THE PARTICIPANTS WERE ABLE TO | |
| HOUSING; 26 OF THE PARTICIPANTS ROSE ABOVE FEDERAL PO | |
| | |
| FOR 2014. | · · · · · · · · · · · · · · · · · · · |

THE SECOND HARVEST FOOD BANK OF SOUTHEAST NORTH CAROLINA DISTRIBUTES 432212 08-27-14
Schedule O (Form 990 or 990-EZ) (2014)

| Schedule O (Form 990 or 990 EZ) (2014) | Page 2 |
|--|---|
| Name of the organization ACTION PATHWAYS, INC | Employer identification number 56-0845795 |
| FOOD TO 1.4 MILLION INDIVIDUALS ANNUALLY THROUGHOUT OUR | SEVEN COUNTY |
| SERVICE AREA WHICH INCLUDES BLADEN, CUMBERLAND, DUPLIN, | HARNETT, HOKE, |
| ROBESON AND SAMPSON COUNTIES. THE MISSION OF SECOND HAN | RVEST IS TO FEED |
| THE HUNGRY IN SOUTHEAST NORTH CAROLINA BY SOLICITING AND | JUDICIOUSLY |
| DISTRIBUTING HEALTHY FOOD AND GROCERY PRODUCTS THROUGH | A NETWORK OF |
| NONPROFIT PARTNERS AND TO BE AN ADVOCATE THAT EDUCATES | THE COMMUNITY ON |
| THE PROBLEMS OF DOMESTIC HUNGER. SECOND HARVEST FOOD B | ANK HAS OVER 258 |
| MEMBER AGENCIES CONSISTING OF FAITH-BASED ORGANIZATIONS | SERVING AS SOUP |
| KITCHENS, PANTRIES, AND OTHER NON-PROFIT HELPING AGENCI | ES. DIRECT |
| SERVICE PROGRAMS OPERATED BY SECOND HARVEST FOOD BANK I | NCLUDE THE |
| MOBILE PANTRY PROGRAM, THE BACKPACK PROGRAM, THE MOBILE | FRESH MARKET |
| PROGRAM, THE VOLUNTEER PROGRAM, AND THE COMMUNITY GARDE | :N . |
| | |

DURING 2014, SECOND HARVEST FOOD BANK DISTRIBUTED 10.3 MILLION POUNDS OF NUTRITIOUS FOOD AND NON-FOOD ITEMS SERVING 194,800 UNDUPLICATED HOUSEHOLDS.

THE BACKPACK PROGRAM PROVIDED OVER 39,098 PACKAGES OF CHILD-FRIENDLY FOOD PRODUCTS FOR 1,885 CHILDREN IN APPROXIMATELY 42 ELEMENTARY SCHOOLS ACROSS OUR SERVICE AREA. MORE THAN 129,843 POUNDS OF FOOD WERE DISTRIBUTED TO STUDENTS AT RISK OF HUNGER. BACKPACKS PROVIDE A 2-DAY MEAL PACKAGE WITH WHOLE GRAIN CEREALS, SHELF STAKBE LOW FAT MILK, ENTREES, 100% FRUIT JUICES, AND HEALTHY SNACK CHOICES. THE MOBILE PANTRY HELD 49 DISTRIBUTIONS, SERVING MORE THAN 12,046 HOUSEHOLDS, OR ROUGHLY 36,111 INDIVIDUALS BY DISTRIBUTING OVER 349,980 POUNDS OF FOOD WITH THE ASSISTANCE OF 2,445 VOLUNTEERS THAT DONATED OVER 6,388 HOURS OF VOLUNTEER SERVICE. IN 2014, VOLUNTEERS DONATED 17,355 TOTAL HOURS BY ASSISTING WITH SECOND HARVEST FOOD BANK ACTIVITIES. 432212 08-27-14

| Schedule O (Form 990 or 990-EZ) (2014) | Page 2 |
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| Name of the organization | Employer identification number |
| ACTION PATHWAYS, INC | 56-0845795 |

THE SECOND HARVEST FOOD BANK COLLECTED OVER 255,431 POUNDS OF FOOD FROM LOCAL BUSINESSES, ORGANIZATIONS, AND INDIVIDUALS. MAJOR COMMUNITY FOOD DRIVES INCLUDE THE NATIONAL ASSOCIATION OF LETTER CARRIERS FOOD DRIVE, STUDENTS AGAINST HUNGER, NEXTFEST 2014, AND THE HEART OF CAROLINAS FOOD DRIVE.

IN ADDITION TO FOOD DRIVES, SECOND HARVEST FOOD BANK HOSTED EVENTS AIMED AT BRINGING AWARENESS TO THE COMMUNITY AND RAISING FINANCIAL SUPPORT. MAJOR EVENTS HELD DURING 2014 INCLUDED THE 6TH ANNUAL DRIVING OUT HUNGER INVITATIONAL GOLF TOURNAMENT AND 4TH ANNUAL STRIKE OUT HUNGER BOWL-A-THON.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS: LOW INCOME HOUSING - THIS PROGRAM PROVIDES AFFORDABLE HOME OWNERSHIP AND RENTAL ASSISTED LIVING FOR ELIGIBLE PARTICIPANTS.

THE WEATHERIZATION ASSISTANCE PROGRAM IS A FEDERAL PASS THROUGH GRANT THAT PROVIDES ENERGY SAVING MEASURES AND IMPROVEMENTS TO FAMILIES WHO ARE AT OR BELOW 200% OF THE POVERTY GUIDELINES. THE SERVICES PROVIDED REDUCE AIR INFILTRATION INTO HOMES IN ORDER TO REDUCE ENERGY CONSUMPTION.

IN 2014, 125 HOMES WERE WEATHERIZED IN CUMBERLAND, MONTGOMERY, MOORE AND SAMPSON COUNTIES. THE HEATING APPLIANCE REPAIR REPLACEMENT PROGRAM REPAIRED OR REPLACED 90 HEATING AND/OR COOLING UNITS. ACTION PATHWAYS, INC

56-0845795

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES: THE ACTION PATHWAYS, INC. COMMUNITY HOUSING DEVELOPMENT PROGRAM HAS BEEN ESTABLISHED TO PROVIDE AFFORDABLE HOUSING IN CUMBERLAND COUNTY THROUGH THE ACOUISITION, REHABILITATION, OR CONSTRUCTION OF HOMES.

THERE ARE 11 HOUSING UNITS IN ACTION PATHWAY INC.'S COMMUNITY HOUSING DEVELOPMENT ORGANZIATION (CHDO) PROGRAM. ALL CHDO PROPERTIES ARE MANAGED BY A PROPERTY MANAGEMENT COMPANY, WHO ENSURES ALL PROPERTIES ARE CONTINUOUSLY RENTED TO LOW-INCOME FAMILIES.

CONSUMER CREDIT COUNSELING SERVICES OF FAYETTEVILLE (CCCS), PROVIDES COMPREHENSIVE HOUSING EDUCATION AND HOUSING COUNSELING, FINANCIAL LITERACY EDUCATION, CREDIT AND MONEY MANAGEMENT COUNSELING, FINANCIAL WORKSHOPS AND OUTREACH, AS WELL AS FREE TAX PREPARATION SERVICES THROUGH ITS NETWORK OF 6 BRANCH LOCATIONS SERVING EASTERN AND SOUTH EASTERN NORTH CAROLINA.

CCCS OF FAYETTEVILLE IS A MEMBER OF THE NATIONAL FOUNDATION FOR CREDIT COUNSELING (NFCC) AND IN MANY CASES EXCEEDS THE QUALITY STANDARDS REQUIRED OF A MEMBER. THE PROGRAM MAINTAINS HIGH STANDARDS FOR COUNSELORS IN TERMS OF ACQUIRING CERTIFICATIONS AND COMPLETING ONGOING TRAINING AND EDUCATION. EACH COUNSELOR MUST EARN THEIR HOUSING COUNSELING CERTIFICATION THROUGH THE ASSOCIATION OF HOUSING COUNSELORS (TAHC). OR THROUGH THE NATIONAL FOUNDATION FOR CREDIT COUNSELING (NFCC). THOUGH THE QUALITY STANDARDS CALL FOR A COUNSELOR TO BE CREDIT CERTIFIED WITHIN ONE YEAR, THE CCCS OF FAYETTEVILLE PROGRAM AVERAGES 4 MONTHS TO GET A NEW COUNSELOR CERTIFIED. IN ADDITION, AS CERTIFICATION 432212 08-27-14 Schedule O (Form 990 or 990-EZ) (2014)

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| Schedule O (Form 990 or 990 EZ) (2014) Name of the organization ACTION PATHWAYS, INC | Page 2 Employer identification number 56-0845795 |
| CLASSES BECOME AVAILABLE, THE PROGRAM SENDS COUNSELORS FO | R THEIR |
| REVERSE MORTGAGE (HECM) CERTIFICATION THROUGH THE NORTH C | AROLINA |
| HOUSING FINANCE AGENCY (NCHFA), AND LOSS MITIGATION TRAIN | IING THROUGH |
| THE US DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT (HUD), | NCHFA, AND |
| NEIGHBOR WORKS. | |
| | |
| THE PROGRAM HAS DEMONSTRATED WITH EACH HUD GRANT (FUNDED | OVER 27 |
| YEARS), THAT IT HAS THE ABILITY TO DELIVER SUCCESSFUL CO | MPLETION OF |
| GRANT GOALS, AS EVIDENCED BY EARLY DEPLETION OF GRANT FU | NDS AND TIMELY |
| REPORTING. ADDITIONALLY, IN 2014 CCCS OF FAYETTEVILLE R | ECEIVED 3 |
| DEFAULT MORTGAGE COUNSELING CONTRACTS FROM THE NORTH CAR | OLINA HOUSING |
| AGENCY. THE FIRST CONTRACT WAS UNDER THE NATIONAL FOREC | LOSURE |
| MITIGATION COUNSELING (NFMC) PROGRAM, FOR ROUNDS 8. THE | SECOND |
| CONTRACT WAS TO PROVIDE INTEREST FREE LOANS TO FAMILIES | WHO WERE AT |
| RISK OF LOSING THEIR HOME DUE TO LOSS OF INCOME (NC HAR) | DEST HIT |
| FUNDING-MPP). THE THIRD CONTRACT WITH THE NORTH CAROLI | NA HOUSING |
| FINANCE AGENCY WAS TO PROVIDE COUNSELING SERVICE TO NOR | TH CAROLINA |
| FAMILIES IN FORECLOSURE. CCCS OF FAYETTEVILLE COMPLETE | D THE GRANT AND |

CONTRACT GOALS SUCCESSFULLY FOR THE YEAR OF 2014.

THE PROGRAM MAINTAINS A STRONG AND COMMITTED PRESENCE IN THE COMMUNITIES WE SERVE AND HAS THE EXPERIENCE AND KNOWLEDGE TO GET HELP TO THE PEOPLE WHO NEED IT MOST. THE PROGRAM HAS EXPANDED ITS WAY OF COUNSELING BY OFFERING NOT ONLY FACE TO FACE COUNSELING SESSIONS, BUT COUNSELING SESSIONS VIA SKYPE AND TELEPHONE. THE PROGRAM ALSO DELIVERS FINANCIAL LITERACY BY WAY OF ONE-ON-ONE COUNSELING SESSIONS AND BY RENDERING WORKSHOPS AND PARTICIPATING IN OUTREACH PROGRAMS WITH THE PRIMARY FOCUS ON THE MOST NEEDED COMMUNITIES. 432212 08-27-14

| Page 2 |
|--------------------------------|
| Employer identification number |
| 56-0845795 |
| - |

THE PROGRAM'S SUCCESS HAS BEEN BECAUSE OF THE KNOWLEDGE AND EFFICIENCY OF THE STAFF, THE PROGRAM'S OPERATING PROCEDURES IN WHICH THE EXISTENCE OF OPERATING PROCEDURES CREATES UNIFORMITY, EMPLOYEE POLICIES, AND EMPLOYEE TRAINING. ALSO THE PROGRAM USES WEB BASED CASH MANAGEMENT SOFTWARE (CPR) WHICH ALLOWS MANAGEMENT TO CONTINUOUSLY MONITOR PROGRESS AND MAKE NECESSARY ADJUSTMENTS WHEN WARRANTED IN "REAL TIME". THE SOFTWARE ALSO ALLOWS THE PROGRAM TO MANAGE BRANCH ACTIVITY LEVELS BY WAY OF REPORTS, AND REVIEWING FILES. TRENDS AND NEEDS CAN BE EASILY DETECTED AND EVALUATED WITH THE USE OF INFORMATION RETRIEVED FROM THE SYSTEM. THIS HAS ALLOWED THE PROGRAM TO PRODUCE HIGH PRODUCTIVITY AND ACCURATE REPORTING.

IN 2014, THE PROGRAM RECEIVED FUNDING FOR THE HECM PROGRAM THROUGH THE US DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT. THIS FUNDING HAS ENABLED CCCS OF FAYETTEVILLE TO PROVIDE FREE HECM COUNSELING SERVICES FOR THOSE CLIENTS WHO RANK IN THE LOW INCOME CATEGORY UNDER THE FEDERAL GUIDELINES OR HAS A QUALIFIED HARDSHIP SITUATION. CCCS OF FAYETTEVILLE HAS BEEN PROVIDING REVERSE MORTGAGE COUNSELING SINCE 1992 AND CONTINUES TO PROVIDE THIS SERVICE TO DATE.

| THE RESULTS OF OUR EDUCATION AND COUNSELING PROGRAM WERE AS | FOLLOWS: |
|---|-------------------------------------|
| TOTAL NUMBER OF EDUCATION AND COUNSELING PROGRAMS RENDERED | 3,477 |
| NUMBER OF CLIENTS WHO RECEIVED FINANICAL COUNSELING ONLY | 278 |
| NUMBER OF CLIENTS PLACED ON MONEY MANAGEMENT PROGRAM | 36 |
| NUMBER OF CLIENTS WHO RECEIVED BANKRUPTCY COUNSELING | 8 |
| NUMBER OF SENIORS WHO RECEIVED REVERSE MORTGAGE COUNSELING | 232 |
| NUMBER OF CLIENTS WHO RECEIVED PRE-PURCHASE COUNSELING | 18 O (Form 990 or 990-EZ) (2014) |

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| Name of the organization ACTION PATHWAYS, INC | Employer identification number 56-0845795 |
| NUMBER OF CASE REVIEWS CONDUCTED | 906 |
| | |
| NUMBER OF CLIENTS WHO RECEIVED MORTGAGE DEFAULT/FORECLOS | URE |
| PREVENTION COUNSELING | 906 |
| (85% OF THE CLIENTS ASSISTED HOMES WERE SAVED) | |
| NUMBER OF WORKSHOPS PROVIDED | 71 |
| NUMBER OF WORKSHOP / OUTREACH ATTENDEES | 2,227 |
| VITA PROGRAM - | |
| NUMBER OF FEDERAL AND STATE TAX RETURNS FILED | 1,566 |
| NUMBER OF VITA VOLUNTEERS | 13 |
| NUMBER OF VITA VOLUNTEER HOURS | 2,003 |

THE AGENCY DEVELOPMENT DEPARTMENT OF ACTION PATHWAYS, INC. IS DEDICATED TO HELPING THE ORGANIZATION PERFORM THE WORK THAT CARRIES OUR COMMUNITY FORWARD. THE DEPARTMENTAL RESPONSIBILITY IS FOURFOLD; TO COMMUNICATE VITAL, TIMELY INFORMATION TO THE STAKEHOLDERS OF THE AGENCY; TO ENSURE MAXIMUM VISIBILITY FOR THE AGENCY; TO ENCOURAGE GENEROSITY IN GIVING TO THE AGENCY; AND TO DEMONSTRATE APPRECIATION TO THOSE WHO SUPPORT OUR MISSION AND VISION. DURING 2014, THE ADVANCEMENT TEAM WAS SUCCESSFUL IN MORE THAN DOUBLING THE EXPOSURE THROUGH SOCIAL MEDIA PLATFORMS, AN ONLINE PRESENCE, AND INCREASED MEDIA EXPOSURE. IN ADDITION, THE TEAM SET A SOLID FOUNDATION UPON WHICH THE AGENCY EXPERIENCED SIGNIFICANT GROWTH IN UNRESTRICTED GIVING.

 DURING 2014, SOME 100 PRESS RELEASES AND MEDIA ALERTS WERE DISTRIBUTED;

 205 REQUESTS FOR COLLATERAL MATERIAL WAS DESIGNED AND ORDERED FOR ALL

 PROGRAMS; ENGAGED SOCIAL MEDIA NETWORK EXPANDED TO MORE THAN 3,913

 INDIVIDUALS REPRESENTING AN INCREASE OF 39.5%; THE AGENCY EXPERIENCED A

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| Name of the organization ACTION PATHWAYS, INC | Employer identification number 56-0845795 |
| 53.1% INCREASE IN SUBSCRIBED EMAIL USERS; INCREASED UNIQU | E WEB SITE |
| TRAFFIC BY NEARLY 50 PERCENT WITH MORE THAN 256,451 UNIQU | E PAGEVIEWS; |
| AND PRESENTED REQUESTED TRAININGS FOR THE STATEWIDE NETWO | RK ON OUR |
| ACTIVITY IN AN EFFORT TO SHARE BEST PRACTICES AMONG PEERS | • |
| | |
| THIS YEAR ALSO BENCHMARKED THE DEVELOPMENT ACTIVITIES OF | THE AGENCY. |
| LEVERAGING GROWING COMMUNITY AWARENESS AND SUPPORT, THE A | GENCY COMPETED |
| FOR AND WAS AWARDED ITS FIRST MAJOR PRIVATE FOUNDATION GR | ANT EARMARKED |
| FOR ORGANIZATIONAL INFRASTRUCTURE IMPROVEMENTS. THE YEAR | R 2014 ALSO SAW |
| A MORE THAN 194% INCREASE IN MONTHLY PLEDGE GIFTS. THE | DEVELOPMENT |
| DEPARTMENT SOUGHT OUT SOME \$5,372,280 IN NEW GRANT FUNDI | NG. OF THIS, |
| SOME 77% WAS SUCCESSFULLY AWARDED TO THE AGENCY. UNREST | RICTED, |
| INDIVIDUAL GIVING RESULTED IN SOME 1,197 GIFTS WITH AN A | VERAGE GIFT |
| SIZE OF MORE THAN \$151. | A |
| | |

FORM 990, PART VI, SECTION A, LINE 7A:

THE ORGANIZATION HAS A POLICY COUNCIL FOR ITS HEAD START PROGRAM, WHICH IS MOSTLY COMPRISED OF PARENTS FROM THE HEAD START CENTERS THAT THE PROGRAM BENEFITS. THE POLICY COUNCIL HAS THE POWER TO APPOINT ONE OF THE MEMBERS OF THE ORGANZIATION'S GOVERNING BODY.

FORM 990, PART VI, SECTION A, LINE 7B:

THE ORGANIZATION HAS A POLICY COUNCIL FOR ITS HEAD START PROGRAM, WHICH IS MOSTLY COMPRISED OF PARENTS FROM THE HEAD START CENTERS THAT THE PROGRAM BENEFITS. THE POLICY COUNCIL APPROVES THE ITEMS SUCH AS POLICY CHANGES, BUDGET, ETC. AS RELATED TO THE HEAD START PROGRAM. THE ORGANIZATION'S GOVERNING BODY IS NOT REQUIRED TO ACT ACCORDING TO THE DECISIONS OF THE 432212 08-27-14 Schedule O (Form 990 or 990-EZ) (2014)

| Schedule O (Form 990 or 990-EZ) (2014) Page 2 Name of the organization Employer identification number ACTION PATHWAYS, INC 56-0845795 |
|---|
| POLICY COUNCIL, BUT A MATTER OF DISAGREEMENT BETWEEN THE GOVERNING BODY AND |
| THE POLICY COUNCIL MAY BE SUBJECT TO DISPUTE RESOLUTION THROUGH THE U.S. |
| DEPARTMENT OF HEALTH AND HUMAN SERVICES, WHICH FUNDS THE HEAD START |
| PROGRAM. |
| FORM 990, PART VI, SECTION B, LINE 11: |
| THE 990 IS PRESENTED AT A QUARTERLY BOARD MEETING AND REVIEWED BY THE |
| FINANCE OFFICER. A COPY OF THE 990 WILL BE PROVIDED TO THE ENTIRE BOARD |
| FOR REVIEW AND APPROVAL PRIOR TO FILING. |
| |
| FORM 990, PART VI, SECTION B, LINE 12C: |
| EMPLOYEES ARE REQUIRED TO REPORT ANY CONFLICTS OF INTEREST AS THEY ARISE. |
| ACCOUNTING STAFF HAVE TO SIGN A CONFLICT OF INTEREST STATEMENT EACH YEAR |
| AND MUST REPORT CONFLICTS AS THEY ARISE. SHOULD A CONFLICT ARISE DURING |
| THE YEAR, A BOARD MEMBER WOULD RECUSE HIMSELF OR HERSELF AND AN EMPLOYEE |
| WOULD HAVE TO RESOLVE THE CONFLICT OR REFRAIN FROM WORKING ON THE |
| TRANSACTION. |
| |
| FORM 990, PART VI, SECTION B, LINE 15: |
| THE HUMAN RESOURCE DIRECTOR DOES A SALARY AND WAGE STUDY EVERY 3 YEARS IN |

ORDER TO DETERMINE REASONABLE COMPENSATION FOR THE CEO AND ANY KEY

EMPLOYEE. THE BOARD OF DIRECTORS APPROVES THE STUDY AND THE RESULTING

COMPENSATION PACKAGES. THE DECISION IS DOCUMENTED IN THE BOARD MINUTES.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICTS OF INTEREST POLICY AND

FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST.

| Form | 886 | 8 | |
|------|-----|-----|--|
| (D | | ~ ~ | |

(Rev. January 2014)

Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

► X

| Departn | nent | of t | he | Trea | sun |
|---------|------|------|------|-------|-----|
| nternal | Rev | enu | ie S | ervio | ce |

File a separate application for each return.

▶ Information about Form 8868 and its instructions is at www.irs.gov/form8868 .

If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box

• If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

Electronic filing (*e-file*). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities & Nonprofits.

| Part i | Automatic 3-Month Extension of Time. Only submit original (no | o copies needed). |
|----------------------------|---|---|
| A corporat | tion required to file Form 990-T and requesting an automatic 6-month extension - check | this box and complete |
| Part I only | | |
| | orporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7 | 7004 to request an extension of time |
| to file inco | me tax returns. | Enter filer's identifying number |
| Type or | Name of exempt organization or other filer, see instructions. | Employer identification number (EIN) or |
| print | | |
| File by the | ACTION PATHWAYS, INC | 56-0845795 |
| due date for | Number, street, and room or suite no. If a P.O. box, see instructions. | Social security number (SSN) |
| filing your return, See | PO BOX 2009 | |
| instructions. | City, town or post office, state, and ZIP code. For a foreign address, see instructions | 3. |
| | FAYETTEVILLE, NC 28302 | |

| | | | | - | T | _ |
|---|------------|-------------------------------------|---|----|-----|---|
| Enter the Return code for the return that this application is for | (file a co | parate explication for each return) | | | 11 | 1 |
| | (IIIC d SC | | , | 10 | 1 1 | £ |
| | | | | | | |

| Application | Return | Application | | | Return |
|--|--|--|---|------------------------------------|--|
| Is For | Code | e Is For | | | Code |
| Form 990 or Form 990-EZ | m 990-EZ 01 Form 990-T (corporation) | | | | 07 |
| Form 990-BL | | Form 1041-A | | | 08 |
| Form 4720 (individual) | 03 | Form 4720 (other than individual) | | | 09 |
| Form 990-PF | 04 | Form 5227 | - | | 10 |
| Form 990-T (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | | | 11 |
| Form 990-T (trust other than above) | 06 | Form 8870 | | | 12 |
| The books are in the care of ▶ <u>316 GREEN STRE</u> Telephone No. ▶ <u>(910)485-6131</u> If the organization does not have an office or place of busines If this is for a Group Return, enter the organization's four digit box ▶ If it is for part of the group, check this box ▶ 1 I request an automatic 3-month (6 months for a corporation <u>AUGUST 15, 2015</u>, to file the exemt is for the organization's return for: ▶ X calendar year <u>2014</u> or ▶ tax year beginning | ss in the U Group Ex and att n required pt organiz | Fax No. ► (910) 485-747 nited States, check this box emption Number (GEN) If the ach a list with the names and EINs of all to file Form 990-T) extension of time un ation return for the organization named | 7 <u>9</u> I membe Itil above. | the who ers the ex The exter | le group, check this ktension is for. |
| If the tax year entered in line 1 is for less than 12 months, Change in accounting period | check rea | ison: Initial return Fi | nal retur | Π | |
| 3a If this application is for Forms 990-BL, 990-PF, 990-T, 472 | 20. or 6069 | enter the tentative tax less any | | | |
| nonrefundable credits. See instructions. | | , one no contaire tax, loop dry | 3a | \$ | 0 |
| | 60 optor c | any refundable credits and | | ¥ | |
| b If this application is for Forms 990-PF, 990-T, 4720, or 60 | 03. 61161 - | | | 1 | |
| b If this application is for Forms 990-PF, 990-T, 4720, or 60 estimated tax payments made. Include any prior year over | | 5 | 3h | \$ | 0 |
| b If this application is for Forms 990-PF, 990-T, 4720, or 60 estimated tax payments made. Include any prior year over c Balance due. Subtract line 3b from line 3a. Include your | erpayment | allowed as a credit. | 3b | \$ | 0 |



Department of Treasury Internal Revenue Service Ogden UT 84201

REC'D MAY 2 7 2015

| Notice | CP211A |
|--------------------|----------------------|
| Tax period | December 31, 2014 |
| Notice date | June 1, 2015 |
| Employer ID number | 56-0845795 |
| To contact us | Phone 1-877-829-5500 |
| | FAX 801-620-5555 |
| Page 1 of 1 | |

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CUMBERLAND COMMUNITY ACTION PROGRAM INC 316 GREEN ST FAYETTEVILLE NC 28301-5028

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Important information about your December 31, 2014 Form 990

We approved your Form 8868, Application for Extension of Time To File an Exempt Organization Return

| We approved the Form 8868 for your | What you need to do | | | | | |
|--|--|--|--|--|--|--|
| December 31, 2014 Form 990. Your new due date is August 15, 2015. | File your December 31, 2014 Form 990 by August 15, 2015. We encourage you to use electronic filing—the fastest and easiest way to file. | | | | | |
| | Visit www.irs.gov/charities to learn about approved e-File providers, what types of returns can be filed electronically, and whether you are required to file electronically. | | | | | |
| Additional information | Visit www.irs.gov/cp211a. For tax forms, instructions, and publications, visit www.irs.gov or call 1-800-TAX-FORM (1-800-829-3676). Keep this notice for your records. If you need assistance, please don't hesitate to contact us. | | | | | |

REC'D MAY 2 7 2015

